

Local energy businesses in the United Kingdom: clusters and localism determinants based on financial ratios

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Abstract

This paper presents the first financial analysis of the United Kingdom's local energy business sector. This analysis relies on financial ratios and degrees of localism as inputs for descriptive statistics, cluster, and canonical discriminant analyses. Our findings suggest that privately-owned energy businesses, typically with limited commitments to localities, account for the great majority of sectoral assets and turnover, and are in comparatively good financial condition. Highly-local energy businesses typically have low profitability and a high reliance on debt. The latter is the key variable differentiating them from other less local energy businesses. Moreover, we find financial commonalities within different groups of local energy businesses, which correlate with their specific level of localism. In the context of increasing digitalisation in energy markets, more technological innovation may help strengthen local energy businesses' revenue sources and value creation. Further research is needed in terms of investability, specific financing terms and conditions, and geographical aspects of value creation, retention, and delivery to localities. This work can improve the understanding of sectoral dynamics and development needs, with value for policy making to incentivise investment in this emerging sector.

Keywords: local energy businesses, cluster analysis, canonical discriminant analysis, degrees of localism, financial ratios

1. Introduction

The United Kingdom (UK) energy sector has developed over a long period, from small, decentralised systems [1], which were gradually replaced by larger scale, centralised, generation in a state-owned system, before privatisation in the 1990s, which broadly perpetuated a centralised system [2,3]. New participants in this sector [4], including some "less-experienced" organisations from other sectors [5-8], have recently become involved in local energy initiatives, either through pilot projects [9] or as legally-constituted businesses [10]. The latter development enables characterisation of a UK local energy business (LEB) sector, which currently encompasses businesses with a diverse mix of owners, sizes, degrees of localism and smartness, revenue sources, and technologies [10]. Local, smarter energy systems are expected to support decarbonisation, reduce overall transition costs to a net zero carbon system, and improve local welfare [11-14].

Large-scale renewable energy projects are attractive for investors because of competitive costs, environmental standards, and greenhouse gas emissions regulations, among other elements [15]. This is true in countries like Germany and the UK, where such projects have been developed relatively quick [16], although an emergent interest in decentralised systems, connected to/feeding power supply into the lower voltage distribution network has also come up. Examples of financial support for these energy businesses include venture entrepreneurs who support riskier or early-stage projects [17], private banks which offer 'green' products - e.g. mortgages or eco-deposits - [18-20], mezzanine capital or equity finance [21,22], crowdfunding - e.g. UK Crowdcube or Seedrs - and community shares¹ [23], and public funding [24]. However, LEBs may have been slow to effectively penetrate the UK market; some authors have argued that there is a lack of financial support for LEBs and noted potential innovation constraints due to cost of debt [25]. Others claim an excessively centralised financial system [26] and

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¹ See <https://ukerc.ac.uk/news/financing-community-energy-in-brave-new-world/> for more detailed examples.

56 a need to strengthen financing and support for (small and medium) low carbon investments without relying on
57 costly grant finance programmes borne by public finances [24].

58
59 Characterising the UK LEB sector in financial terms can produce insights into factors that account for its pattern
60 of development and financial viability, in turn enabling increased and faster market penetration of LEBs in the
61 UK energy market. Researchers have however paid little direct attention to existing LEBs and their financial
62 condition, particularly from a sectoral perspective. Instead, research so far has focused on specific technologies
63 or business models relevant to local energy development. For instance, some authors highlight the role of the
64 internet of things [27,28] and smart home technologies [29,30] in innovative business models, which can facilitate
65 market integration of different energy vectors, and LEBs. Others explore the uncertainties in the electricity sector
66 associated with the implementation of smart grids [31], whilst some emphasise the integration of different energy
67 vectors [32,33] as an alternative route to smart (and local) energy systems. In addition, the importance of 4th and
68 5th generations of district heating in facilitating local system integration has been examined [34,35]. UK
69 development of heat networks, a key component of such integration, is however very slow and remains a small
70 part of the LEB sector [36]. Starting from a systemic perspective, researchers have proposed a methodology for
71 designing 100% renewable smart energy systems [37]; others have explored the complex transition towards smart
72 and local energy systems, considering the interaction between the incumbent regime (i.e. prevailing centralised
73 ways of energy provision), changing trends and unexpected events, and social and/or technical innovations
74 [13,38]; some authors have proposed a conceptual framework for estimating energy demand and supply more
75 accurately, so as to inform energy transitions at local level appropriately [39]. Overall, little attention has been
76 paid directly to LEBs and their finances from a sectoral perspective, and the implications for future development.

77
78 An informed understanding of the LEB sector can be established by assessing its resources (assets), obligations
79 (liabilities), and financial performance. This understanding would provide a tangible basis for analysing the
80 financial value to be derived from allocation of additional resources via financing, private investments, and
81 government aid schemes. In this paper, therefore, we develop a financial assessment of the sector by analysing a
82 database of UK legally-constituted businesses [10], aiming at answering the following research questions:

- 83
84 a) What is the financial condition of the UK LEB sector?;
85 b) Do UK LEBs have common financial characteristics?;
86 c) Which financial indicators correlate with the development of “highly-local” energy businesses?; and
87 d) How can knowledge about the financial status of the LEB sector be used to stimulate innovation and value
88 creation for more local, smarter energy businesses?
89

90 This work combines the authors’ LEB degrees of localism framework [10] - a novel way to assess how “local”
91 energy businesses are - with use of financial ratios to produce an original empirical analysis, as yet unexamined
92 in the literature, which can help understand the financial condition of LEBs and explore potential relationships
93 between their finances and local commitment. Thus, this paper enriches and informs discussion about the potential
94 value from a local energy sector in the UK market.
95

96 The paper comprises the following sections. Section 2 discusses the literature providing the theoretical
97 background. Section 3 explains the methods used to characterise the financial status of the UK LEB sector. The
98 fourth section develops the methods and provides the results. Lastly, sections 5 and 6 discuss respectively the
99 findings and conclusions.
100

101 2. Theoretical background

102
103 This work is based on the approach developed by Fuentes González et al. [10], who constructed a database of UK
104 legally-constituted local energy businesses. They then characterised a UK local energy sector using information
105 on companies’ ownership, size, energy technologies, revenue sources, and benefits provision to communities. The
106 authors devised a qualitative scale to estimate degrees of localism and smartness, and used this to categorise LEBs
107 in a matrix; the qualitative scale is used later in this paper². Localism was estimated using a four-point scale, with
108 constituent elements of relationships with stakeholders (via global participation in projects), asset ownership, and
109 decision-making processes involvement at a local level [10,13].
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111 As (UK) businesses are required to publish financial statements, financial ratios³ can be used to characterise LEBs’
112 financial status. Financial ratios are established tools used by many actors to support decision-making related to

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59 ² As the title indicates, this paper is focused on localism estimates as key variable for analysis, given the low numbers of LEBs exhibiting
60 higher levels of smartness.

61 ³ Quotients formed by different financial statements accounts that are useful for assessing businesses’ financial condition.
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business stability and growth [40]. They have been used since the beginning of the 20th century, initially to assess credit-worthiness [41-43]. Altman [44] later tested their empirical validity and reliability by using financial ratios to predict corporate bankruptcy for a sample of American companies [45,46]. The same predictive tests were then applied to UK companies [47-49]. Such indicators have allowed comparative assessments of companies' financial status [50,51]. As financial ratios are derived from financial statements, their applicability transcends specific industries [52], making them a useful measure of financial status of businesses, including energy businesses [40,53-59].

Indicators of localism can be used with financial ratios as inputs for cluster analysis and discriminant analysis. Cluster analysis is a data mining method applied to multidimensional datasets to identify patterns or similarities [60]. Detailed examination of clustering methods is beyond the scope of this work. Discriminant analysis is a technique used to classify or allocate an observation into one of various *a priori* groupings dependent on the features of the observation [44]. Field [61] notes that discriminant analysis can be seen as the reverse process of MANOVA; it also provides an assessment of optimum discrimination between groups, based on several predictors. We use this particular feature in our analysis. Numerous applications of these statistical analyses address energy and financial matters, including a taxonomy of community energy initiatives [62], regulatory analysis of gas companies [63], and renewable energy sectoral analyses [51,64,65]. Both cluster and discriminant analyses are relatively well-known tools and have been used in different contexts. However, there is no sectoral analysis of the relationship between corporate financial structures, represented through financial ratios, and forms of local involvement or ownership. Examining this relationship can help practitioners to understand the current UK LEB sector and its financial performance. The findings also offer insights into the types of financial support that may be effective in developing the sector. Hence, the analysis in this paper can improve the share of the UK energy market available to LEBs.

Since the state-of-the-art evidence does not consider the interaction between financial ratios and degrees of localism, our approach, using cluster and canonical discriminant analyses, is a novel and appropriate means to answer research questions about the financial condition of the UK LEB sector. The specific methodology is explored in the next section.

3. Methods

3.1. Financial and business data collection

Information derived from companies' financial statements, which was used for calculating financial ratios, was extracted from Bureau van Dijk's FAME©. This information is part of the database mentioned in the previous section [10]. Only entities directly running energy activities as "*core business*", regardless of overall corporate structure (e.g. holding, investment vehicle or stand-alone entity) [10], were analysed. The yearly accumulative number of companies with useful financial information is detailed in Table 1.

Year	2010	2011	2012	2013	2014	2015	2016	2017	2018
Companies	168	213	259	309	374	478	568	608	601

Table 1. Yearly accumulative number of companies with useful financial information available for analysis

An array containing each company's annual financial information was then constructed using Julia© 1.5.0, to calculate financial ratios based on Ross et al. [66]. The financial ratios considered in this work^{4 5} are detailed in Table 2.

Two approaches for handling data and calculating all ratios were taken: top-down and bottom-up. The former utilised descriptive statistics and the latter used cluster and canonical discriminant analyses. The utilisation of these approaches is justifiable because the dataset involves entities of different sizes which are subject to differing financial disclosure regimes; some micro, small, and medium entities do not detail enough information on financial accounts. Furthermore, there is a "lifetime effect"; some companies are "younger" than others. These situations result in dissimilarities in the available information, therefore a need for exploring the data thoroughly emerges.

⁴ The average values shown in the denominator for both efficiency ratios are calculated considering the average between the amount for the financial account of the year under analysis and the amount for the financial account of the previous year. For the first year under analysis, only the amount for the financial account of that first year was considered.

⁵ Profitability ratios are calculated percentually.

In the top-down approach, financial ratios were calculated annually (from year 2010 to 2018) for the aggregate figures (sum of companies' accounts), based on two categories shown in [10]: firstly, ownership; and secondly, localism and smartness estimates. Concerning ownership, the specifics are shown in Table 3.

Type of indicator	Financial ratios	
a) Liquidity:	Current ratio = $\frac{\text{Current assets}}{\text{Current liabilities}}$	Cash ratio = $\frac{\text{Bank accounts}}{\text{Current liabilities}}$
b) Leverage:	Debt ratio = $\frac{\text{Total liabilities}}{\text{Total assets}}$	Equity multiplier ratio = $\frac{\text{Total assets}}{\text{Total shareholders' funds}}$
	Debt to Earnings Before Interest, Taxes, Depreciation, and Amortisation (EBITDA) ratio = $\frac{\text{Total liabilities}}{\text{EBITDA}}$	
c) Efficiency:	Assets turnover ratio = $\frac{\text{Turnover}}{\text{Average total assets}}$	
	Net profit margin = $\left(\frac{\text{Net income}}{\text{Turnover}}\right) \times 100$	EBITDA margin = $\left(\frac{\text{EBITDA}}{\text{Turnover}}\right) \times 100$
d) Profitability:	Return on Assets (ROA) = $\left(\frac{\text{Net income}}{\text{Total assets}}\right) \times 100$	
	Return on Equity (ROE) = $\left(\frac{\text{Net income}}{\text{Total shareholders' funds}}\right) \times 100$	

Table 2. Financial ratios considered in this work

Classifications	Detail of businesses
Private	Privately-owned businesses; referred as "private" in [10]
Municipal	Local authority-owned businesses; referred as "municipally-owned" in [10]
Third sector	Businesses owned by community(-oriented) organisations, such as trusts, foundations, or community groups (sometimes via bencoms, development trusts or charities); referred as "trust/foundation/community" in [10]
Universities	Businesses owned by universities; referred as "university-owned" in [10]
Community interested	Community interest companies (CIC) ⁶ , mostly privately-owned or owned by other CICs, not included in "Third sector" classification; referred as "community interest" in [10]

Table 3. Ownership-based classifications and specifics

Localism and smartness ratings reflect the estimates of how local and smart energy businesses are in reality, based on the following qualitative scale [10] shown in Fig. 1.

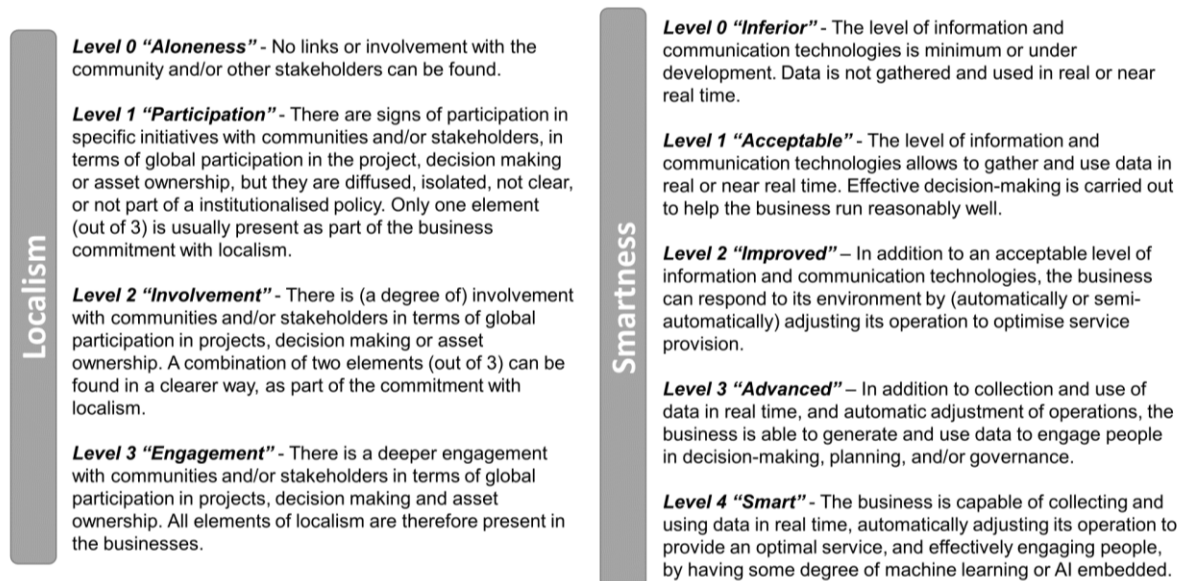


Fig. 1. Qualitative scale for localism and smartness estimates [10]

⁶ A Community Interest Company (CIC) is defined in UK law as a type of limited company conceived to benefit communities rather than shareholders. Accordingly, this type of company does not necessarily imply ownership by community-based organisations, although CICs are assumed to have high degrees of localism due to its (legal) nature.

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1 180 The above scale allowed characterising a UK LEB sector as revealed in [10]. We then used combinations of
2 181 localism and smartness ratings as follows: LEBs rated as level 1 for both localism and smartness were catalogued
3 182 as *1-Participation/1-Acceptable*; LEBs defined as level 2 for localism and level 1 for smartness were labelled as
4 183 *2-Involvement/1-Acceptable*, and so on ⁷.

5 184

6 185 By following this approach (top-down), we can then obtain aggregated information about key financial aspects of
7 186 LEBs, to answer research question *a*) on the sectoral financial status. The number of companies analysed in this
8 187 approach (Table 1) is detailed by category in the supplementary material.

9 188

10 189 In the bottom-up approach, annual financial ratios were calculated for each company and then used as inputs for
11 190 cluster and canonical discriminant analyses, considering data from year 2018 only (N = 316), the year with the
12 191 highest number of financial ratios calculated per company. Through cluster analysis, we aim to secure insights
13 192 into potential clusters of LEBs with financial similarities, answering research question *b*). With canonical
14 193 discriminant analysis, we aim to secure insights into the (financial) elements that could influence the development
15 194 of “highly-local” (*level 3-Engagement*) energy businesses, answering research question *c*).

16 195

17 196 Both top-down and bottom-up analyses can provide extra insights into the financial status of the sector, providing
18 197 the basis for conjectures about the stimuli for innovation and value creation, answering research question *d*).

19 198

20 199 3.2. Statistical procedures

21 200

22 201 The top-down approach utilised descriptive statistics performed using Julia© 1.5.0; the bottom-up approach
23 202 utilised cluster analysis and canonical discriminant analysis performed using R© 4.0.2 and RStudio© 1.3.1093,
24 203 alongside the following R© packages: dplyr [67], cluster [68], factoextra [69], ggplot2 [70], Rtsne [71], dbscan
25 204 [72], fpc [73], clustMixType [74], heplots [75], and candisc [76].

26 205

27 206 In the bottom-up approach, we performed four runs of analysis, considering different data treatment, to explore
28 207 the data thoroughly and reduce effects from outliers, skew and kurtosis deviations, and unequal variances; an
29 208 additional justification is that, in large samples, significance tests can be unreliable measures of statistical
30 209 significance [61]. Run-1 and Run-3 (N = 316) did not consider highly correlated variables, measured through
31 210 Pearson’s correlation coefficient ($r > 0.8$ for high correlation), and all financial ratios were logarithmically
32 211 transformed in Run-3. The logarithmic transformation is as follows: for variables without negative values within
33 212 the series, the formula $\log_{10}(\text{Financial ratio}_i + 1)$ applies for each *i* company; for variables with negative values,
34 213 the formula $\log_{10}(\text{Financial ratio}_i + \text{abs}(\min(\text{Financial ratio})) + 1)$ applies for each *i* company. Additionally,
35 214 in Run-2 and Run-4 (N = 287) outliers were removed, and Run-4 involved financial ratios logarithmically
36 215 transformed as above. Outliers were spotted through standardisation (Z-scores) of observations [61]; Z-scores $>$
37 216 ± 3.29 were considered as outliers. Logarithmic transformation can improve skew and kurtosis deviations, and
38 217 unequal variances [61]. Removing outliers can reduce distortions on a parameter estimate and its associated error
39 218 estimate, improving accuracy. LEBs’ degrees of localism [10] were the categorical variable considered in both
40 219 cluster and canonical discriminant analyses.

41 220

42 221 Dataset dissimilarity heatmaps were obtained for each run of analysis using daisy function with Gower distance,
43 222 to examine data patterns; such examination corroborated their existence. A sanity check was then carried out on
44 223 the dissimilarity matrix to corroborate the most and least similar pairs of companies.

45 224

46 225 Hierarchical agglomerative clustering (HAC), k-prototypes, partitioning around medoids (PAM), and density-
47 226 based clustering (DBSCAN) were the chosen clustering methods for analysis. The clustering methods were
48 227 compared to each other through within-cluster sum of squares (WSS) - the lower value (i.e. variance) the better -
49 228 and average silhouette width (SIL) - the closer value to one the better (i.e. observations in a cluster that are close
50 229 to each other but separated from other clusters). These metrics were also used, alongside the elbow method, to
51 230 explore the best number of clusters. HAC was performed considering different linkage criteria, namely Ward’s
52 231 criterion, complete-linkage, and average-linkage. The best combination of cophenetic correlation coefficients
53 232 (CCCs) - the higher value the better (i.e. dendrogram’s objects linking and original observations pairwise distances
54 233 have a high correlation) - and meaningful dendrograms were considered for selecting the final linkage criterion.
55 234 To visualise the shape and meaningfulness of clusters, t-distributed stochastic neighbour embedding plots (t-SNE)
56 235 were also examined.

57 235

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59 ⁷ Localism *Level 0 - Aloneness* attempts to represent businesses that are (much closer to) centralised energy businesses, as well as provide a
60 basis for mapping, through one scale only, the evolution from centralised to local, decentralised levels of doing energy businesses.

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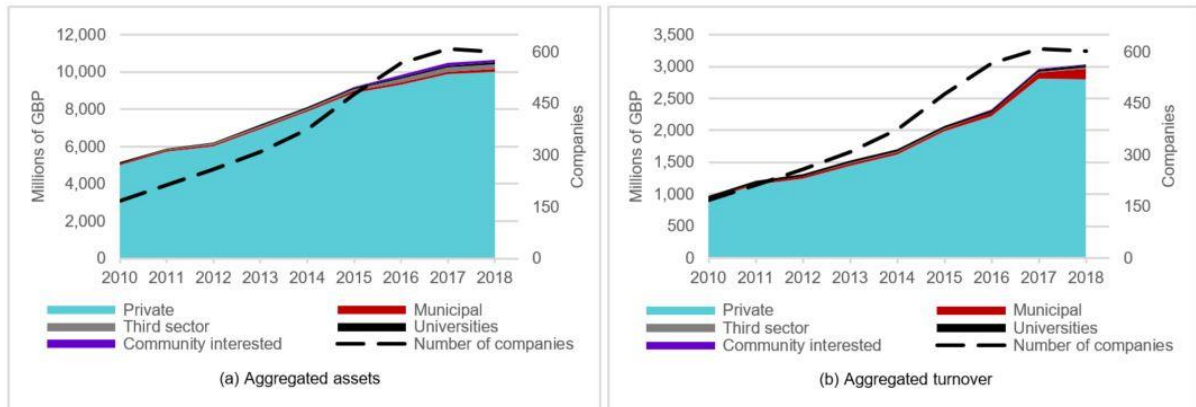
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1 237 Concerning canonical discriminant analysis, we tested discriminant functions' ability to discriminate among
 2 238 groups by assessing the following outputs [61,77-79], where the higher these values, the better. Firstly,
 3 239 eigenvalues, i.e. diagonal of the HE^{-1} matrix which represents the ratios between systematic and unsystematic
 4 240 variances for each discriminant function ⁸. Secondly, canonical correlation, i.e. goodness or the r value between
 5 241 each discriminant function for the categorical variables with the corresponding discriminant function for the
 6 242 continuous variables, and squared canonical correlation (effect size). Finally, F-statistic, via Rao's approximation
 7 243 [80]. Furthermore, as Wilks' Λ represents the ratio between error variance and total variance for each discriminant
 8 244 function, large eigenvalues lead to small values for Wilks' Λ , which is the outcome sought. We also obtain
 9 245 reduced-rank HE plots to visualise the projection of linear combinations that account for the most significant
 10 246 variation between group means relative to error, i.e. how each discriminant function or linear combination
 11 247 discriminates among groups, and to identify variables' correlations and contributions to discrimination.
 12 248

13 249 **4. An exploratory financial characterisation of UK local energy businesses**

14 250
 15 251 **4.1. Top-down approach**

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 17 253 Aggregated information on UK LEBs' finances, shown below, provides a sectoral perspective on their financial
 18 254 condition. We first reveal information on the annual aggregated assets and turnover. We then show how LEBs
 19 255 fund their assets, measured as the proportion of liabilities (debt) and shareholders' funds (equity). Finally, we
 20 256 include specific ratios to see how well LEBs' assets help create value measured through efficiency and
 21 257 profitability ratios.
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 37 260 Fig. 2. Total annual aggregated assets and turnover grouped by ownership, including total number of companies
 38 261 under analysis
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	Private	Municipal	Third sector	Universities	Community interested
Mean	7,737.27	107.17	114.78	83.00	60.18
Min	5,000.01	80.40	26.07	51.67	0.24
Max	10,021.28	159.62	240.46	110.31	133.41
SD	1,897.55	24.92	82.93	23.21	65.44

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 45 263 Table 4. LEBs' aggregated assets statistics from 2010 to 2018 by ownership (amounts in millions of GBP)
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	Private	Municipal	Third sector	Universities	Community interested
Mean	1,801.55	54.25	7.03	38.28	3.26
Min	916.03	23.52	1.73	33.11	0.04
Max	2,816.81	165.80	17.20	43.25	10.79
SD	700.76	45.69	5.63	3.27	4.59

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 52 265 Table 5. LEBs' aggregated turnover statistics from 2010 to 2018 by ownership (amounts in millions of GBP)
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 60 ⁸ The HE^{-1} matrix is obtained from the multiplication of the model (hypothesis) sum of squares and cross-products matrix, H, and the inverse
 61 of residual (error) sum of squares and cross-products matrix, E.
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 64
 65

Fig. 2(a) and Table 4 show that private companies mainly account for aggregated assets in the sector; this is partly influenced by the high number of such companies in the analysis ($min = 124$; $max = 462$; $mean = 306.56$). Municipal and third sector companies, on the one hand, and universities and community interested companies, on the other, contribute about equally to aggregated assets. Likewise, the aggregated turnover of the sector (Fig. 2(b) and Table 5) is derived primarily from private company sales, followed by municipal, universities, third sector, and community interested companies.

Regarding funding proportion, companies can be grouped as LEBs with a high reliance on long-term debt, namely municipal ($mean_{LT\ debt} = 0.76$; Fig. 3(b)) and third sector companies ($mean_{LT\ debt} = 0.59$; Fig. 3(c)). There are also LEBs with equivalent reliance on shareholders' funds, but much lower dependence on long-term debt, i.e. private ($mean_{LT\ debt} = 0.30$ & $mean_{equity} = 0.29$; Fig. 3(a)) and university ($mean_{LT\ debt} = 0.36$ & $mean_{equity} = 0.41$; Fig. 3(d)) companies. Community interested LEBs show a higher reliance on current debt ($mean_{current\ debt} = 0.61$; Fig. 3(e)).

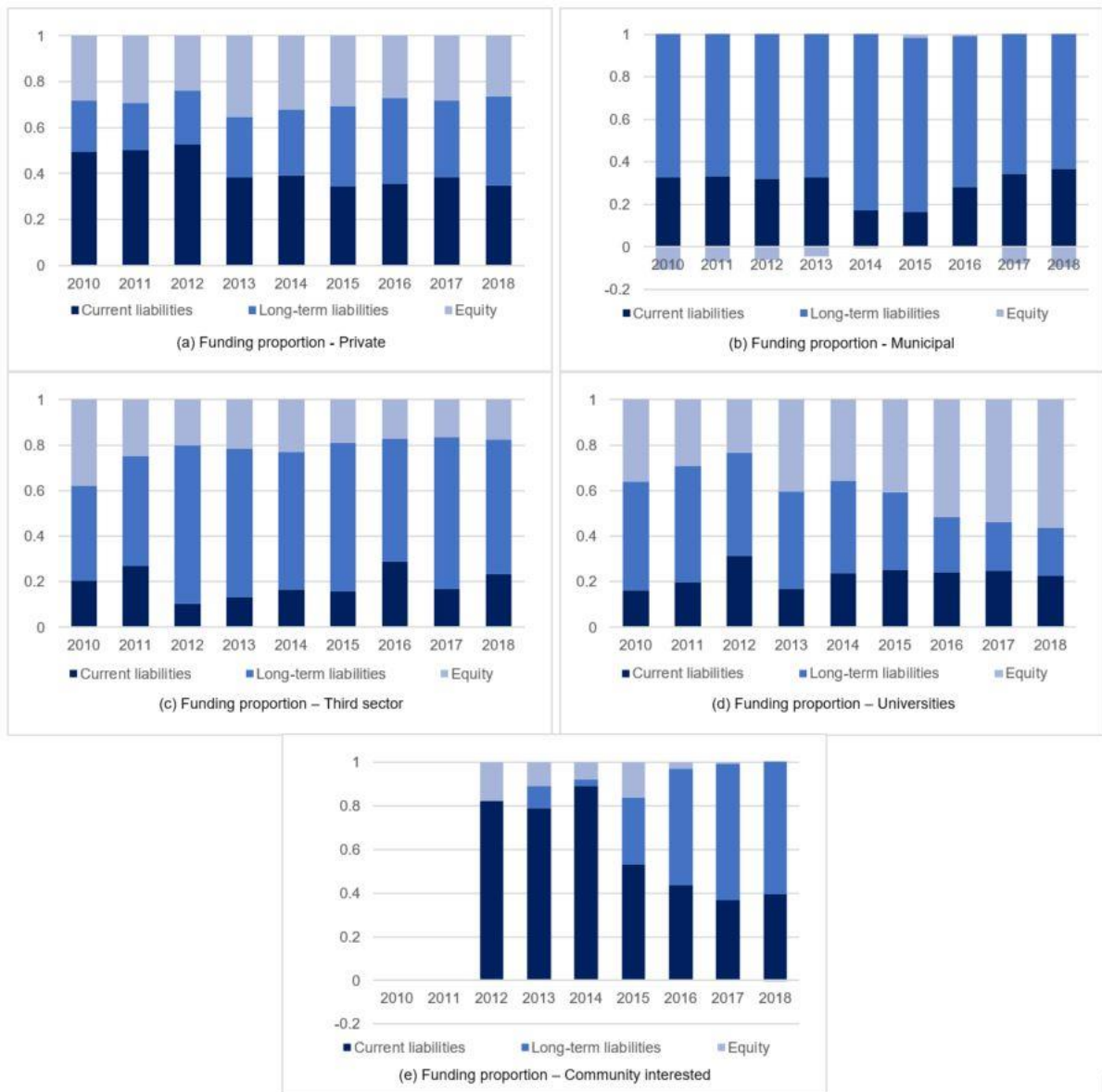


Fig. 3. LEBs' annual aggregated funding proportion by ownership (no community interested LEBs were found for years 2010 and 2011)

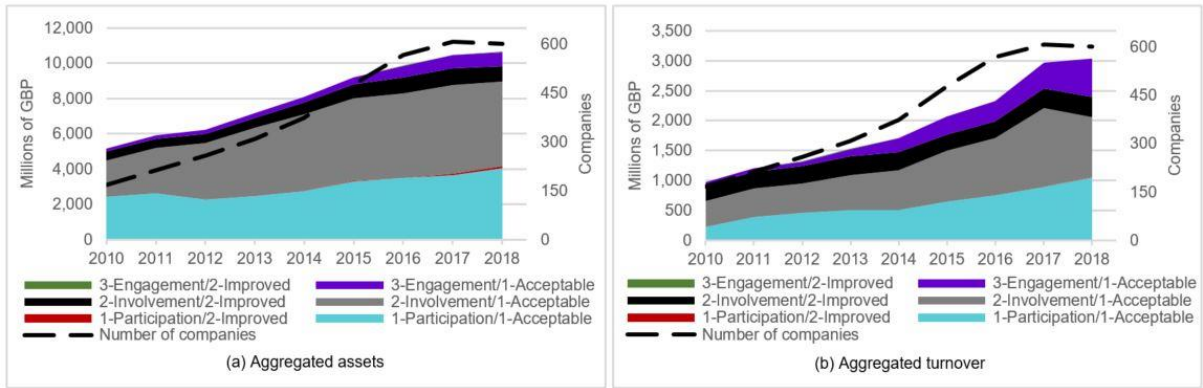


Fig. 4. Total annual aggregated assets and turnover grouped by localism/smartness ratings, including total number of companies under analysis

Fig. 4(a) and Table 6 show that LEBs associated with low levels of localism (*1-Participation* and *2-Involvement*) and smartness (*1-Acceptable*) equivalently contribute to the sectoral annual aggregated assets. Concerning turnover (Fig. 4(b) and Table 7), the same groups of LEBs present a well-defined, distinguishable proportional contribution, on the one hand, alongside more local, smarter energy businesses categorised as *2-Involvement/2-Improved* and *3-Engagement/1-Acceptable*, on the other.

	1-Participation/1-Acceptable	1-Participation/1-Improved	2-Involvement/1-Acceptable	2-Involvement/2-Improved	3-Engagement/1-Acceptable	3-Engagement/2-Improved
Mean	3,010.80	45.51	3,939.68	692.34	421.16	4.82
Min	2,288.07	5.42	2,047.68	505.63	158.69	0.94
Max	4,044.28	115.75	5,069.02	917.70	813.35	12.31
SD	631.01	51.24	1,086.37	181.69	252.31	5.08

Table 6. LEBs' aggregated assets statistics from 2010 to 2018 by localism/smartness ratings (amounts in millions of GBP)

	1-Participation/1-Acceptable	1-Participation/1-Improved	2-Involvement/1-Acceptable	2-Involvement/2-Improved	3-Engagement/1-Acceptable	3-Engagement/2-Improved
Mean	601.40	4.13	753.78	293.86	250.73	2.05
Min	229.66	0.01	428.47	257.90	56.83	0.59
Max	1,049.31	14.39	1,321.79	336.18	641.41	3.02
SD	257.80	6.91	298.78	26.25	199.27	0.69

Table 7. LEBs' aggregated turnover statistics from 2010 to 2018 by localism/smartness ratings (amounts in millions of GBP)

Regarding funding, LEBs with higher levels of localism (*2-Involvement* and *3-Engagement*) but with the lowest smartness level (*1-Acceptable*) share a similar proportion of assets funded by equity ($mean_{equity} = 0.13$ for both groups; Fig. 5(c) and (e)). LEBs with a low level of localism (*1-Participation*) but with differing levels of smartness (*1-Acceptable* and *2-Improved*) rely more on equity ($mean_{equity} \cong 0.40$ for both groups; Fig. 5(a) and (b)), although less smart energy businesses (with level *1-Acceptable*) show a similar proportion for current and long-term debt ($mean_{current\ debt} = 0.32$; $mean_{LT\ debt} = 0.29$). LEBs which are more local and smarter, assessed with ratings *2-Involvement/2-Improved* (Fig. 5(d)) and *3-Engagement/2-Improved* (Fig. 5(f)), show a high reliance on equity and current debt ($mean_{current\ debt} = 0.23$ & $mean_{equity} = 0.74$ for the former; $mean_{current\ debt} = 0.41$ & $mean_{equity} = 0.47$ for the latter).

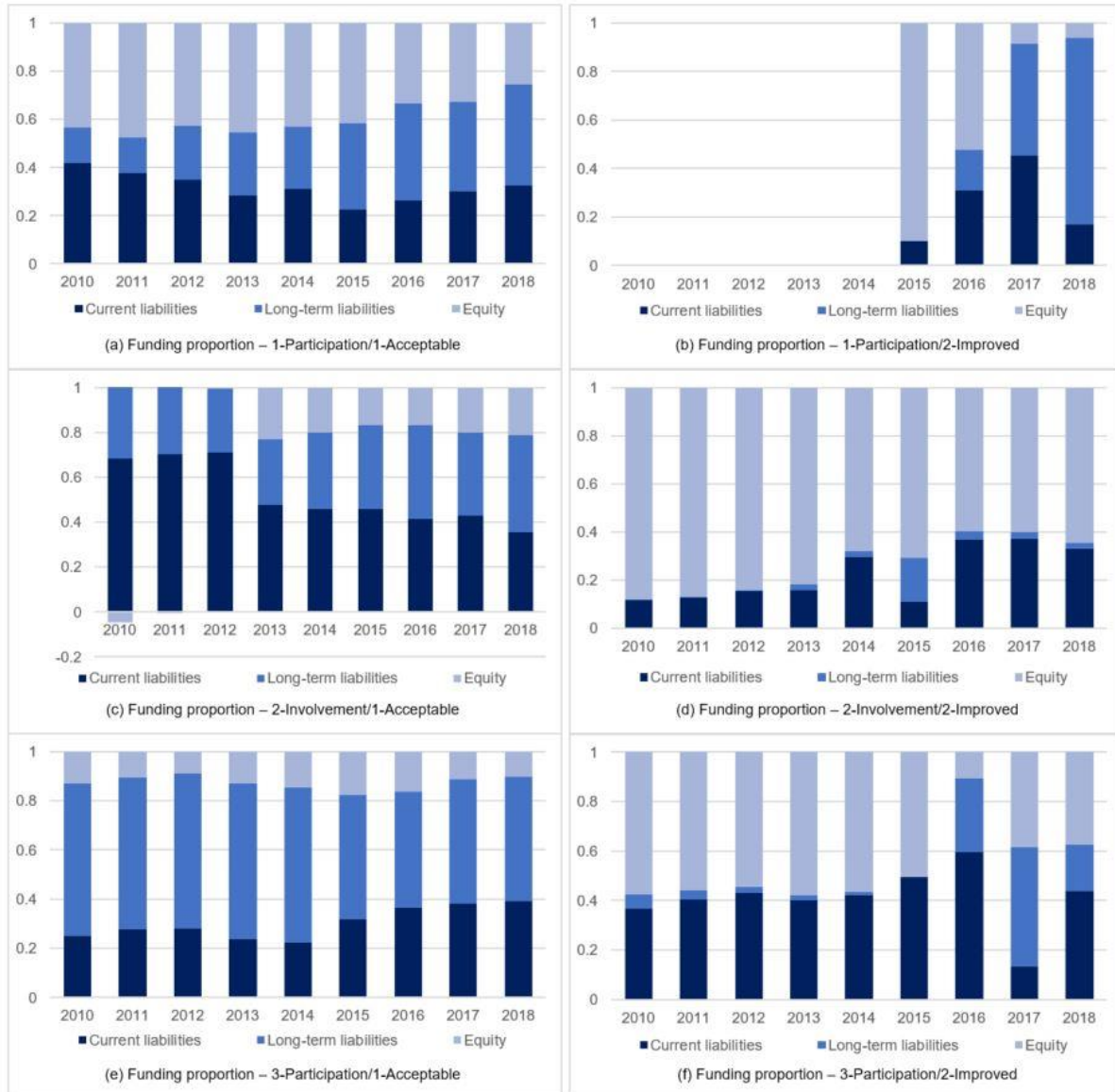


Fig. 5. Annual aggregated funding proportion by localism/smartness ratings (no LEBs assessed with ratings Participation/Improved were found from years 2010 to 2014)

		Mean	Median	SD	Max	Min
Asset Turnover	Private	0.234	0.224	0.035	0.293	0.183
	Municipal	0.481	0.388	0.271	1.127	0.293
	Third sector	0.070	0.068	0.013	0.085	0.041
	Universities	0.507	0.508	0.112	0.641	0.366
	Community interested	0.320	0.082	0.575	1.597	0.012
ROA (%)	Private	3.221	3.198	0.899	4.889	1.744
	Municipal	0.791	0.743	4.284	4.641	-8.383
	Third sector	0.323	0.512	0.829	1.469	-1.336
	Universities	0.795	2.417	3.116	4.837	-3.481
	Community interested	1.405	0.048	5.039	12.667	-1.835

Table 8. Descriptive statistics for annual aggregated financial ratios grouped by ownership

		Mean	Median	SD	Max	Min
Asset Turnover	1-Participation/1-Acceptable	0.199	0.213	0.053	0.272	0.094
	1-Participation/2-Improved	0.063	0.038	0.079	0.172	0.003
	2-Involvement/1-Acceptable	0.197	0.201	0.032	0.268	0.162
	2-Involvement/2-Improved	0.460	0.496	0.102	0.589	0.324
	3-Engagement/1-Acceptable	0.581	0.621	0.199	0.814	0.344
ROA (%)	3-Engagement/2-Improved	1.112	1.291	0.687	1.792	0.049
	1-Participation/1-Acceptable	2.068	2.127	2.018	6.202	-0.383
	1-Participation/2-Improved	0.452	0.002	0.990	1.929	-0.127
	2-Involvement/1-Acceptable	2.495	2.354	1.167	4.513	0.313
	2-Involvement/2-Improved	12.659	13.306	4.170	18.344	7.228
	3-Engagement/1-Acceptable	0.502	0.457	1.795	3.110	-2.522
	3-Engagement/2-Improved	-1.571	-1.755	2.868	2.959	-7.151

Table 9. Descriptive statistics for annual aggregated financial ratios grouped by localism/smartness ratings

Using the mean of both ratios shown in Table 8, universities and municipal companies are the most efficient LEBs, where efficiency is measured through asset turnover ratio. Third sector and private companies are the least efficient. Moreover, municipal and community interested companies show the highest variability. In regards to profitability, private and community interested companies are the most profitable LEBs, though the latter group shows the highest variability, and third sector companies are the least profitable, with a low variability. Community interested companies and universities show the highest difference between the mean and median for efficiency and profitability, respectively.

Table 9 shows that highly-local energy businesses (level 3-Engagement) are the most efficient, although their results show a high degree of variability. Less local energy businesses (rated as 1-Participation/2-Improved and 2-Involvement/1-Acceptable) are the least efficient, showing a low variability in their results. LEBs which are “moderately-local” (level 2-Involvement) are the most profitable ones, though involving more variability in results. Highly-local energy businesses (level 3-Engagement) do not comparatively show an attractive profitability⁹.

Tables 10 and 11 offer a summary of the above analysis.

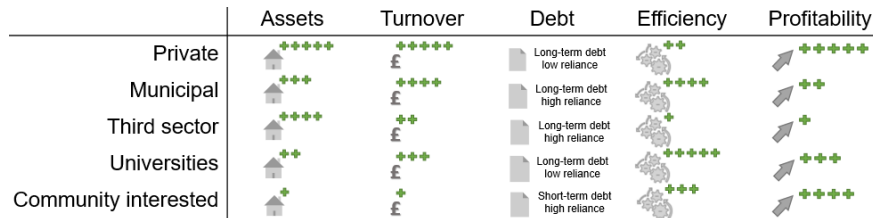


Table 10. Summary of LEB assets, turnover, debt, efficiency, and profitability assessments by ownership, based on top-down approach (save for debt, a high number of “+” indicates high results)

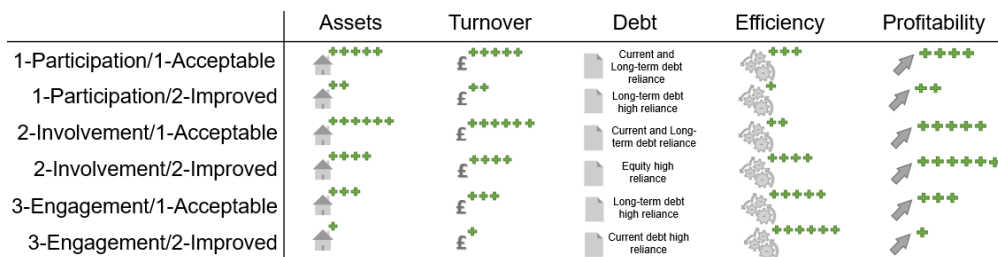


Table 11. Summary of LEB assets, turnover, debt, efficiency, and profitability assessments by localism/smartness ratings, based on top-down approach (save for debt, a high number of “+” indicates high results)

⁹ The differences between median and mean can be explained by the presence of outliers, as well as by the information limitations described in subsection 3.1, which can imply extreme values computed into some annual aggregated financial ratios.

4.2. Bottom-up approach

For the cluster analysis, HAC with the complete-linkage criterion for Run-1 and PAM for Run-4 were the selected clustering methods. The median and mean are shown for each cluster to describe each solution (Tables 10 and 11)¹⁰. These results are compared to a benchmark, the cluster with the highest number of companies assessed with level *1-Participation* of localism: Cluster 1 for Run-1 and Cluster 5 for Run-4. Likewise, in Run-4, Cluster 2 was also selected as a benchmark for clusters 3 and 6 only, as these clusters group LEBs with the same level of localism (*2-Involvement*). To provide comprehensive comparisons, all results are shaded as follows: green represents a relatively better result than the one showed by the benchmark; orange represents a relatively worse result; and yellow represents a neutral result. Moreover, to see each cluster's shape under a reduced number of characteristics, t-SNE plots are also shown (Fig. 6). More details about the specific data considered for each case are provided in the supplementary material.

Table 12 shows that within Cluster 1 (benchmark), companies have liquid resources to pay their short-term liabilities, although they are significantly reliant on debt and are comparatively less efficient in generating income through their assets, but are highly profitable. When comparing Cluster 2 against the benchmark, LEBs present comparatively more liquid resources to cover current obligations, have less reliance on debt - some of them involving negative equity though -, and show a slightly higher efficient but a lower profitability. Cluster 3 compared to the benchmark has a higher capacity for paying current liabilities involving a higher availability of liquid resources and are efficient enough, though LEBs seem to rely more on debt and have a lower profitability. Compared to benchmark, Cluster 4, which can be seen as a cluster of outliers, has the most negligible proportion of liquid assets to cover short-term obligations and are the least profitable; a very high reliance on debt, also involving negative equity, is observed, although they look efficient enough to generate income. A more detailed description of each cluster, based on the LEBs characterisation revealed in [10], is provided in the supplementary material.

As shown in Table 13, within Cluster 5 (benchmark), LEBs have liquid assets to cover their current liabilities, though with a significant reliance on debt, and they are comparatively inefficient but profitable. Cluster 1, compared to benchmark, involves a higher availability of liquid resources to cover short-term obligations, and shows low dependence on debt, significant profitability, and one of the highest efficiencies. Cluster 4, when compared to benchmark, shows enough resources to cover current liabilities involving a marginally higher availability of liquid assets, relies a little bit less on debt, and presents less efficiency and profitability. Compared against benchmark, Cluster 2 presents a good proportion of assets available for paying current obligations, lower reliance on debt, slightly higher profitability, and one of the highest efficiencies. Compared to Cluster 2, LEBs within Cluster 3 show a very low proportion of liquid resources to pay current liabilities, depend more on debt, and are less efficient and profitable. Again, compared to Cluster 2, companies within Cluster 6 show a higher proportion of current assets, though involving a lower balance in bank accounts, rely less on debt, and are less efficient and profitable. A more detailed description of each cluster, based on the LEBs characterisation revealed in [10], is provided in the supplementary material.

Fig. 6 shows that most clusters are distinct from each other under both clustering methods and data treatment considered in this work, save Cluster 4 in Run-1, interpreted as a cluster of outliers, and Cluster 1 in Run-4, which is mostly formed by LEBs with level *1-Participation* of localism plus a few highly-local energy businesses (level *3-Engagement*). The figure gives insights into the appropriateness of the cluster analysis performed and its results.

¹⁰ We note that a comparison of the arithmetic means of log-transformed values (Run-4) is, in fact, a comparison of geometric means, as the anti-log of an arithmetic mean of log-transformed values is the geometric mean.

N	Clusters	Levels of localism and number of companies		Current ratio 2018	Cash ratio 2018	Debt ratio 2018	Equity multiplier 2018	Debt to EBITDA 2018	Asset Turnover 2018	Net profit margin 2018	EBITDA margin 2018	ROA 2018	ROE 2018
Run-1 / HAC Complete	C1	L1 - Participation = 154	Median	0.134	0.075	0.991	1.082	9.572	0.143	8.998	70.707	1.294	12.644
			Mean	1.837	0.824	0.833	26.737	13.234	0.217	7.904	62.321	2.695	149.206
	C2	L1 - Participation = 1; L2 - Involvement = 81 (compared against C1)	Median	1.185	0.202	0.829	1.183	5.713	0.166	10.907	67.25	1.956	12.264
			Mean	8.287	2.766	0.705	-0.982	3.002	0.409	7.133	54.72	2.389	41.771
	C3	L3 - Engagement = 75 (compared against C1)	Median	0.926	0.429	0.974	1.019	11.959	0.116	-12.613	65.290	-1.735	21.198
			Mean	8.139	2.515	0.869	6.995	16.186	0.361	-18.003	51.840	-0.890	0.533
	C4	L1 - Participation = 4; L2 - Involvement = 1 (compared against C1)	Median	0.164	0.005	2.966	-0.509	-3.965	0.268	-254.600	-180.270	-94.850	48.240
			Mean	0.156	0.013	3.303	-0.526	3.261	0.297	-246.400	-126.700	-93.750	45.560

Table 12. Clusters determined through HAC with complete linkage criterion

N	Clusters	Levels of localism and number of companies		Log Current ratio 2018	Log Cash ratio 2018	Log Debt ratio 2018	Log Equity multiplier 2018	Log Debt to EBITDA 2018	Log Asset Turnover 2018	Log EBITDA margin 2018	Log ROA 2018	Log ROE 2018
Run-4 / PAM	C1	L1 - Participation = 35; L3 - Engagement = 5 (compared against C5)	Median	0.767	0.499	0.053	2.981	2.353	0.094	2.717	2.146	3.514
			Mean	0.741	0.483	0.089	2.982	2.355	0.113	2.712	2.155	3.515
	C2	L2 - Involvement = 20 (compared against C5)	Median	0.597	0.403	0.242	2.981	2.356	0.093	2.721	2.127	3.514
			Mean	0.617	0.369	0.229	2.980	2.356	0.114	2.696	2.145	3.515
	C3	L2 - Involvement = 37 (compared against C2)	Median	0.070	0.011	0.297	2.981	2.369	0.060	2.716	2.125	3.515
			Mean	0.108	0.031	0.279	2.980	2.373	0.075	2.710	2.118	3.519
	C4	L3 - Engagement = 62 (compared against C5)	Median	0.274	0.152	0.300	2.981	2.375	0.047	2.717	2.116	3.515
			Mean	0.278	0.179	0.285	2.983	2.381	0.060	2.713	2.119	3.510
	C5	L1 - Participation = 113	Median	0.044	0.025	0.306	2.977	2.372	0.053	2.720	2.122	3.514
			Mean	0.098	0.034	0.303	2.976	2.380	0.063	2.710	2.121	3.515
	C6	L2 - Involvement = 15 (compared against C2)	Median	1.153	0.076	0.055	2.981	2.354	0.059	2.718	2.139	3.513
			Mean	1.092	0.222	0.053	2.981	2.354	0.073	2.717	2.139	3.513

Table 13. Clusters determined through PAM method

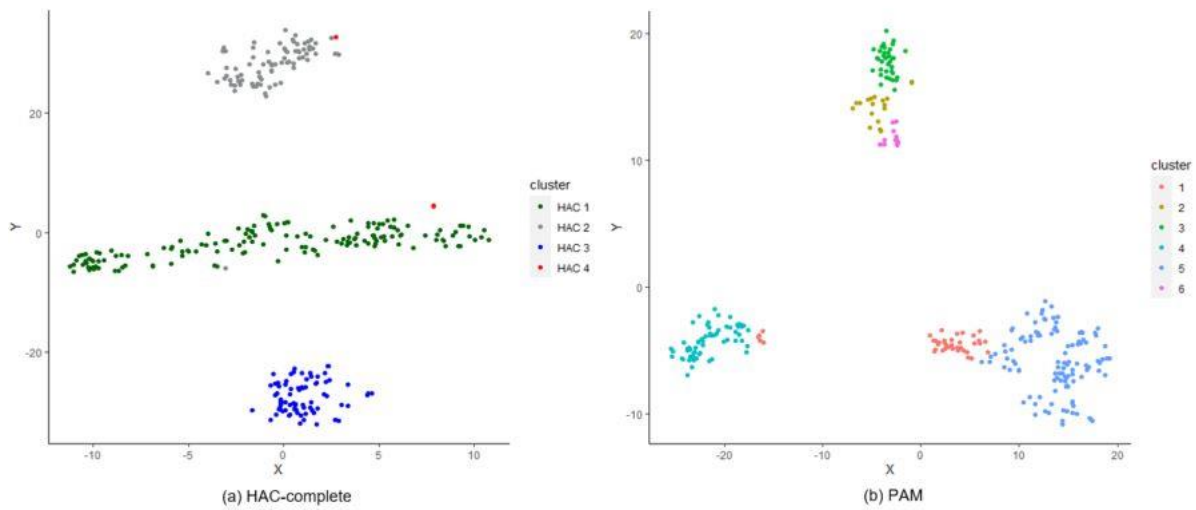


Fig. 6. t-SNE plots for clustering methods and solutions

Table 14 summarises the validation metrics (detailed in subsection 3.2) for Run-4, as the discriminant functions obtained in this case are the ones that best discriminate among groups; they have comparatively better validation metrics, therefore these discriminant functions are selected for analysis. Yet, when corroborating the assumption of homogeneity of covariance matrices, all cases showed significant results for Box's M Test - $p = 2.2e^{-16}$. However, this test is overly sensitive to departures from normality and to large samples [61,75]. Likewise, some authors [81] claim that MANOVA, the reverse process of and the basis for canonical discriminant analysis, is robust against the above issue when group sizes are over 30. The validation metrics for all runs of analysis, as well as the covariance matrices for Run-4, are supplied in the supplementary material.

	Discriminant Functions	Explained variance	Eigenvalues	Canonical correlation	Canonical R squared	Wilks Lambda	Approx. F	Sig.
Run-4	1	74.322	0.179536	0.39014	0.152209	0.79827	3.6568	6.458e ⁻⁰⁷
	2	25.678	0.062031	0.241677	0.058408	0.94159	2.1478	0.03171

Table 14. Discriminant functions and validation metrics for Run-4

Table 15 and Fig. 7 show how the above-mentioned discriminant functions discriminate among groups based on LEBs' degrees of localism. The standardised discriminant function coefficients for both discriminant functions, equivalent to the standardised b -values in a linear model, are shown in the first two columns of Table 12. The columns named "Structure matrix" show how each financial ratio contributes to group separation. By examining discriminant function "1", which mainly explains the variance (74.32%), we note that debt to EBITDA (0.454), debt ratio (0.439), and cash ratio (0.143) highly contribute to group separation when considering LEBs with levels *1-Participation* and *3-Engagement* of localism. Conversely, the current ratio (-0.461), asset turnover ratio (-0.287), and ROE (-0.228) highly contribute to group separation for LEBs with level *2-Involvement* of localism. These results can be seen in Fig. 7 through each vector's length. The corresponding centroids or class means, which can also be seen in Fig. 7 are 0.087 (LEBs with localism level *1-Participation*), -0.663 (for localism level *2-Involvement*), and 0.521 (for localism level *3-Engagement*).

Ratios/ DFNs	Standardised coefficients		Structure matrix	
	1	2	1	2
Log Current ratio 2018	-1.047	0.897	-0.461	0.687
Log Cash ratio 2018	1.237	0.408	0.143	0.609
Log Debt ratio 2018	0.209	0.598	0.439	-0.128
Log Equity multiplier 2018	0.047	0.275	0.049	0.320
Log Debt to EBITDA 2018	0.408	-0.002	0.454	-0.083
Log Asset Turnover 2018	-0.197	0.171	-0.287	0.108
Log EBITDA margin 2018	0.121	0.133	0.121	-0.033
Log ROA 2018	-0.046	-0.450	-0.156	-0.156
Log ROE 2018	-0.206	-0.225	-0.228	-0.215

Table 15. Standardised coefficients and structure matrix for Run-4 discriminant functions

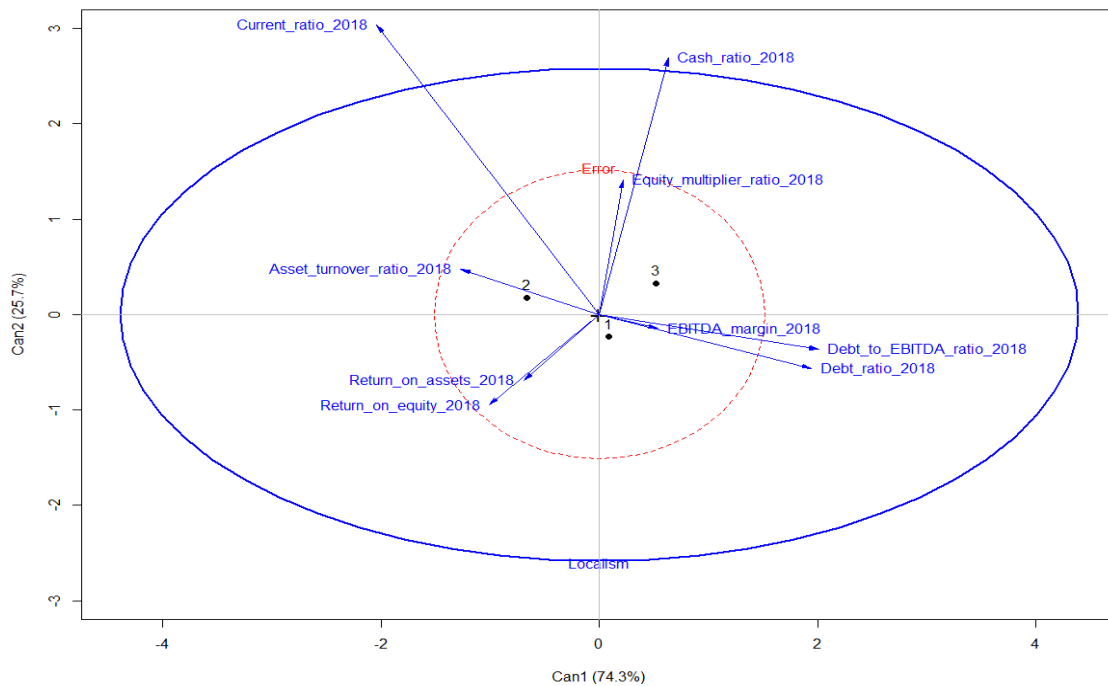


Fig. 7. Reduced-rank HE plots for Run-4 discriminant functions (variables are log-transformed)

The discriminant analysis then provides the following insights: on the one hand, highly-local (*level 3-Engagement*) alongside negligibly-local (*level 1-Participation*) energy businesses have comparatively higher debt and cash in the bank. This evidence therefore suggests that debt, and to some extent bank deposits, correlate more with the development of these LEBs. It also suggests that these LEBs are chiefly affected by the same financial factors, indicating further underlying commonalities not explored in this work. On the other hand, moderately-local energy businesses (*level 2-Involvement*) are more efficient, profitable, and have more current assets than other LEBs.

5. Discussion

In relation to our first research question concerning the financial condition of the UK LEB sector, the top-down approach shows that universities, municipal, third sector, and community interested companies barely contribute to the aggregated assets and turnover of the sector, as evident when private LEBs, with low degrees of localism, are excluded from the analysis.

The financial state of some LEBs with high levels of localism may be comparatively unhealthy. For example, municipal companies show negative equity and high reliance on (long-term) debt. Likewise, third sector LEBs are comparatively inefficient in creating value, measured by turnover generation through assets, and appear to be less profitable than other businesses. A potential complication for third sector companies is their high reliance on (long-term) debt; however, no negative equity was found. This finding raises the question of whether this is due to assets producing less energy, charging lower energy prices, businesses' lifespan, other motivations when running businesses, or having more costly financial arrangements; we leave this question for further research.

If localism/smartness ratings are considered, LEBs with the highest level of localism (*3-Engagement*) and low levels of smartness (*1-Acceptable*), which include municipal and third sector LEBs, show a high reliance on long-term debt; conversely, highly-local energy businesses with higher levels of smartness (*2-Improved*) are associated with a higher reliance on current debt. However, regardless the level of smartness, these LEBs have low profitability, but are comparatively more efficient due to the financial performance of universities and municipal companies.

Depending on the specific type of company and localism/smartness ratings, some LEBs seem to have comparatively "healthier" finances, notably private negligibly- and moderately-local energy businesses (*1-Participation* and *2-Involvement*). However, detailed examination of key financial elements, such as terms and conditions of liabilities and other financial instruments, would be needed to understand the reasons for LEBs' current financial condition, which is beyond the insights provided by this paper.

460

1 461 To answer our second research question on financial commonalities of UK LEBs, the cluster analysis supports
2 462 earlier estimates of LEBs' degrees of localism provided by [10]. Most clusters include LEBs not only according
3 463 to their financial ratios, but also according to their degrees of localism. Therefore, our results suggest that such
4 464 estimates have validity, although more quantitative analysis is needed to test consistency of results. The cluster
5 465 analysis shows that it is possible to find financial commonalities across LEBs and that within a specific level of
6 466 localism, such LEBs can show financial commonalities. These findings raise questions for further research about
7 467 how well localism estimates can predict financial conditions.

8 468

9 469 As to the factors explaining the development of highly-local energy businesses, answering our third research
10 470 question, the canonical discriminant analysis suggests that financial ratios related to debt, and to some degree to
11 471 bank deposits, are essential when discriminating between LEBs within level 3 of localism (*Engagement*). This
12 472 finding supports the claim that most of these highly-local energy businesses need to rely significantly on (long-
13 473 term) debt to run their businesses, which has been highlighted in [62]. The relevance of bank deposits may be
14 474 explained by money available to pay debt obligations and operational expenses, which may be especially relevant
15 475 for private LEBs with limited local commitment (localism level *I-Participation*). Such private companies, which
16 476 sometimes involve several revenue sources and technologies, were discriminated together with highly-local
17 477 energy businesses. More evidence is needed to explore the specifics of LEBs' financing, including terms and
18 478 conditions of debt, the role of equity instruments, and more innovative financial instruments (e.g. securitisation),
19 479 among others.

20 480

21 481 State-of-the-art evidence [82-85], mainly focused on operations and patents, is not yet conclusive on the
22 482 relationship between good financial performance (measured through financial ratios) and innovation, nor on the
23 483 specific financial factors that may account for such patterns. Yet, some conjectures can be provided as an answer
24 484 to our final research question. The 'going concern' principle suggests that any company should find the most
25 485 appropriate ways to deliver their products or services to the market to keep producing income. Such income (after
26 486 expenses) may be allocated to reinvestments or benefiting shareholders (and/or stakeholders). Financial health
27 487 combined with innovation, for example through digitalisation, may help LEBs to get smarter (if desired) and then
28 488 increase or strengthen their revenue sources, which may thus lead to more value creation. However, getting
29 489 smarter may take particularly longer for highly-local energy businesses. Financing involving appropriate terms
30 490 and conditions, effective business administration, public policies that support decentralisation, among other
31 491 factors, can accelerate a transition towards smarter local energy businesses.

32 492

33 493 It is important to assure LEBs a good access to suitable financing and levels of investment, which seems especially
34 494 relevant for highly-local energy businesses. The state-of-the-art literature explores different options to consider.
35 495 For example, collaterals and covenants [86] can help cover risks and improve debt affordability. Partnerships in
36 496 exchange for (some) property or stake in revenues [18,21], as well as pro-poor-public-private-partnerships (5P)
37 497 [87,88] could incentivise private investments in deprived places without affecting local stake. Corporate structures
38 498 based on Special Purpose Vehicles (SPVs) can facilitate: transfers of liabilities to other related entities [22],
39 499 investment costs coverage, funding availability [89], revolving funds collection and usage [26], and securitisation
40 500 of small energy assets [15,25,26]. Hybrid corporate structures (e.g. close-end funds and consumer stock ownership
41 501 plans) [20,90-92], which simultaneously exploit legal and economic features of profit and non-profit companies,
42 502 and third-party-on-site installations (potentially involving leaseback) [21,93], could be options for more deprived
43 503 investors to participate in energy projects.

44 504

45 505 Based on the content shown above, some policy-relevant recommendations are given as follows:

46 506

- 47 507 1. To inform policy to support development of the sector, it is necessary to implement a standardised disclosure
48 508 regime, considering not only digitised financial information, but digitised information on business aspects,
49 509 such as energy technologies, installed capacity, benefits provisions and beneficiaries, number of customers
50 510 and employees, etc.
- 51 511 2. To assure appropriate access to financing and levels of investment, an adequate policy framework needs to
52 512 consider the promotion of diverse financial mechanisms designed to the potential needs of LEBs, such as
53 513 refinancing, working capital, long-term (re-)investments, etc. Apart from the mechanisms shown in the above
54 514 paragraph, other instruments like long-term loans, bonds or debentures, mezzanine debt, among others, could
55 515 also help improve access to financial resources.
- 56 516 3. If private investment is not enough, an adequate policy framework needs to consider the provision of financial
57 517 aid guaranteed mechanisms or monetary incentives to exclusively boost investments in digital technologies.
58 518 To focus and optimise public funding commitment, such mechanisms should consider degrees of localism,
59 519 business plans, and projected cash flows.

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1 521 We recognise that there are factors not accounted for in this work. One example is LEBs' explicit position on
2 522 profit maximisation and delivery of benefits locally or income generation "only" to survive and deliver value
3 523 locally (not-for-profit organisations). Another example is how LEBs' installations location relates to value
4 524 creation and delivery to localities¹¹; this relationship should be clarified through a detailed survey, involving a
5 525 representative sample of LEBs, alongside econometric techniques. The ambiguous evidence on debt and financing
6 526 terms and conditions is also an example. This work offers insights into the UK LEB sector's financial condition
7 527 without delving into the specific reasons; interviewing LEBs managers and examining and comparing financing
8 528 information could help understand such reasons.

9 529

10 530 6. Conclusion

11 531

12 532 This paper provides a financial characterisation of UK LEBs based on two approaches: top-down through
13 533 descriptive statistics, and bottom-up through cluster analysis and canonical discriminant analysis. The main
14 534 difference between these approaches lies in the data handling. The first approach utilised financial ratios,
15 535 calculated annually, for the aggregated figures, considering two categorisations for analysis, namely ownership
16 536 and localism and smartness estimates. The second approach used financial ratios calculated for one year only. The
17 537 rationale for using these two data handling approaches is as follows. Firstly, there is limited existing evidence
18 538 about the financial condition of the sector. Secondly, companies are heterogeneous, data are limited, and use of
19 539 two approaches enables more robust analysis, while reducing potential bias.

20 540

21 541 Highly-local energy businesses make a small contribution to the sector finances, which shows that their operation
22 542 in the UK is currently limited. Regardless of the data analysis approach (top-down or bottom-up), these businesses
23 543 are highly reliant on debt relative to less locally-embedded comparators. The important role of debt for these
24 544 businesses emphasises the relevance of analysing the terms and conditions of financing, as debt (and how it is
25 545 fulfilled) may have an impact on operation and, more specifically, on available resources for innovation,
26 546 diversification of lines of business, and service quality. Low profitability also appears to be a common feature of
27 547 highly-local energy businesses. Conversely, energy businesses with less commitment to localities have a more
28 548 robust financial position, which is reflected across the ratios analysed. Their financial position suggests that these
29 549 businesses fit the existing market model more easily. Likewise, many of these businesses are part of bigger
30 550 corporations with a more transparent commitment to profit maximisation.

31 551

32 552 Interestingly, there are financial commonalities between different sub-groups of LEBs, which correlate with
33 553 indicators of localism; this should be explored further using a representative sample of LEBs, and more precise
34 554 assessments of localism using quantitative indicators. Digitalisation may strengthen local energy businesses' value
35 555 creation, though highly-local businesses may face more challenges when adopting digital technologies. In this
36 556 vein, commitments to digitalisation could involve significant investments, so a healthy financial position would
37 557 be desirable when financing and managing such commitments.

38 558

39 559 The future for numerous LEBs seems to be more certain: power or heat generation long-term agreements, as well
40 560 as continuing government price support schemes (e.g. Feed-in-Tariff and Renewable Heat Incentive) for LEBs
41 561 can certainly help reduce uncertainties. However, in the context of prevailing centralised energy markets
42 562 hampering local cross-vector integration, rapid technological advances, potential lack of appropriate financing
43 563 mechanisms or investors willing to devote money to smarter and more local energy businesses, and constraints
44 564 and uncertainties on grant funding, we think that the future development of the UK LEB sector is less certain.
45 565 Managing the uncertainties effectively may depend on several initiatives currently in operation, which are
46 566 mentioned below.

47 567

48 568 The UK Prospering from the Energy Revolution Challenge programme¹², which tests smart and local energy
49 569 systems demonstrators and designs, is expected to provide useful insights into pathways for affordable, low
50 570 carbon, and resilient ways of energy provision. Positive outcomes from this programme can help strengthen the
51 571 role of LEBs in the UK energy sector, as well as offer plausible opportunities for joint commitment from private,
52 572 public, and third sector organisations, potentially through long-term partnerships conceived to help secure
53 573 monetary and non-monetary local benefits.

54 574

56
57 ¹¹ Although it is not necessarily related to LEBs' installations location, the registered office location of LEBs is detailed in the
58 supplementary material for informative purposes.

59 ¹² See <https://www.ukri.org/our-work/our-main-funds/industrial-strategy-challenge-fund/clean-growth/prospering-from-the-energy-revolution-challenge/>

575 The new UK Infrastructure Bank¹³ is expected to accelerate investment into major infrastructure projects,
576 including decarbonisation. Its role in the financial and real assets markets could be critical in increasing the level
577 of private investment in smarter, more local energy businesses. The above could be achieved, for example, through
578 diverse financing mechanisms (e.g. long-term loans, debentures, bonds, mezzanine debt, etc.) set out to provide
579 resources to LEBs, so as to allow them to generate and manage cash flows appropriately, avoiding financial
580 distress. Another mechanism that deserves to be explored is Securitisation, which allows pooling and offering
581 cash flows as standardised asset-backed financial instruments to investors. The bank, for instance, could
582 (indirectly) participate in structuring such asset-backed instruments, by utilising financial engineering, or
583 enhancing projects' cash flows via overcollateralization, mandatory reserves and insurance. This financial
584 mechanism should therefore be carefully designed, taking into account the actors involved and their roles and
585 responsibilities.

586
587 Numerous changes are occurring in the UK energy market, which are likely to shape the future of LEBs, by
588 influencing business models, market competition, mechanisms for access to the electricity grid, and the role of
589 local authorities. These changes include energy code reform; plans for a future system operator; digitalisation
590 strategy; and a smart systems and flexibility plan. All of the above could have a significant impact on the energy
591 market, reallocating roles and responsibilities for delivering strategic priorities through new regulations, clarifying
592 the status of longer-term storage and interconnectors, and disrupting the power of incumbent businesses. In the
593 context of a changing energy market, UK central and devolved national governments also need to make explicit
594 commitments to the role of local and regional governments in planning and enabling smart and local energy
595 systems. This would create further investor confidence in the sector.

596
597 In conclusion, energy markets are in flux, resulting in considerable uncertainty about the future of LEBs in the
598 UK. The changes discussed above could be managed in ways which strengthen the market participation of LEBs
599 and their contribution to meeting challenging net zero targets, through smarter locally integrated energy systems.

600
601 The evidence presented here enriches the ongoing discussion about prospects for local, smart energy systems.
602 This work can help interested parties to better understand financial dynamics and needs, with the aim of promoting
603 adequate policies, incentives, and investments (re-)allocations for continuous and sustainable sectoral growth. We
604 encourage further research on this emerging sector, particularly in regards to quantitative and qualitative
605 assessments of localism, business investability, financing terms and conditions, and geographical aspects of value
606 creation and benefits for localities.

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608
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610
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616 in accordance with the grant's open access conditions.
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¹³ See <https://www.gov.uk/government/news/uk-infrastructure-bank-opens-for-business>

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Local energy businesses in the United Kingdom: clusters and localism determinants based on financial ratios

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Abstract

This paper presents the first financial analysis of the United Kingdom's local energy business sector. This analysis relies on financial ratios and degrees of localism as inputs for descriptive statistics, cluster, and canonical discriminant analyses. Our findings suggest that privately-owned energy businesses, typically with limited commitments to localities, account for the great majority of sectoral assets and turnover, and are in comparatively good financial condition. Highly-local energy businesses typically have low profitability and a high reliance on debt. The latter is the key variable differentiating them from other less local energy businesses. Moreover, we find financial commonalities within different groups of local energy businesses, which correlate with their specific level of localism. In the context of increasing digitalisation in energy markets, more technological innovation may help strengthen local energy businesses' revenue sources and value creation. Further research is needed in terms of investability, specific financing terms and conditions, and geographical aspects of value creation, retention, and delivery to localities. This work can improve the understanding of sectoral dynamics and development needs, with value for policy making to incentivise investment in this emerging sector.

Keywords: local energy businesses, cluster analysis, canonical discriminant analysis, degrees of localism, financial ratios

1. Introduction

The United Kingdom (UK) energy sector has developed over a long period, from small, decentralised systems [1], which were gradually replaced by larger scale, centralised, generation in a state-owned system, before privatisation in the 1990s, which broadly perpetuated a centralised system [2,3]. New participants in this sector [4], including some "less-experienced" organisations from other sectors [5-8], have recently become involved in local energy initiatives, either through pilot projects [9] or as legally-constituted businesses [10]. The latter development enables characterisation of a UK local energy business (LEB) sector, which currently encompasses businesses with a diverse mix of owners, sizes, degrees of localism and smartness, revenue sources, and technologies [10]. Local, smarter energy systems are expected to support decarbonisation, reduce overall transition costs to a net zero carbon system, and improve local welfare [11-14].

Large-scale renewable energy projects are attractive for investors because of competitive costs, environmental standards, and greenhouse gas emissions regulations, among other elements [15]. This is true in countries like Germany and the UK, where such projects have been developed relatively quick [16], although an emergent interest in decentralised systems, connected to/feeding power supply into the lower voltage distribution network has also come up. Examples of financial support for these energy businesses include venture entrepreneurs who support riskier or early-stage projects [17], private banks which offer 'green' products - e.g. mortgages or eco-deposits - [18-20], mezzanine capital or equity finance [21,22], crowdfunding - e.g. UK Crowdcube or Seedrs - and community shares¹ [23], and public funding [24]. However, LEBs may have been slow to effectively penetrate the UK market; some authors have argued that there is a lack of financial support for LEBs and noted potential innovation constraints due to cost of debt [25]. Others claim an excessively centralised financial system [26] and

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¹ See <https://ukerc.ac.uk/news/financing-community-energy-in-brave-new-world/> for more detailed examples.

1 a need to strengthen financing and support for (small and medium) low carbon investments without relying on
2 costly grant finance programmes borne by public finances [24].

3 Characterising the UK LEB sector in financial terms can produce insights into factors that account for its pattern
4 of development and financial viability, in turn enabling increased and faster market penetration of LEBs in the
5 UK energy market. Researchers have however paid little direct attention to existing LEBs and their financial
6 condition, particularly from a sectoral perspective. Instead, research so far has focused on specific technologies
7 or business models relevant to local energy development. For instance, some authors highlight the role of the
8 internet of things [27,28] and smart home technologies [29,30] in innovative business models, which can facilitate
9 market integration of different energy vectors, and LEBs. Others explore the uncertainties in the electricity sector
10 associated with the implementation of smart grids [31], whilst some emphasise the integration of different energy
11 vectors [32,33] as an alternative route to smart (and local) energy systems. In addition, the importance of 4th and
12 5th generations of district heating in facilitating local system integration has been examined [34,35]. UK
13 development of heat networks, a key component of such integration, is however very slow and remains a small
14 part of the LEB sector [36]. Starting from a systemic perspective, researchers have proposed a methodology for
15 designing 100% renewable smart energy systems [37]; others have explored the complex transition towards smart
16 and local energy systems, considering the interaction between the incumbent regime (i.e. prevailing centralised
17 ways of energy provision), changing trends and unexpected events, and social and/or technical innovations
18 [13,38]; some authors have proposed a conceptual framework for estimating energy demand and supply more
19 accurately, so as to inform energy transitions at local level appropriately [39]. Overall, little attention has been
20 paid directly to LEBs and their finances from a sectoral perspective, and the implications for future development.
21

22 An informed understanding of the LEB sector can be established by assessing its resources (assets), obligations
23 (liabilities), and financial performance. This understanding would provide a tangible basis for analysing the
24 financial value to be derived from allocation of additional resources via financing, private investments, and
25 government aid schemes. In this paper, therefore, we develop a financial assessment of the sector by analysing a
26 database of UK legally-constituted businesses [10], aiming at answering the following research questions:
27

- 28 a) What is the financial condition of the UK LEB sector?;
- 29 b) Do UK LEBs have common financial characteristics?;
- 30 c) Which financial indicators correlate with the development of “highly-local” energy businesses?; and
- 31 d) How can knowledge about the financial status of the LEB sector be used to stimulate innovation and value
32 creation for more local, smarter energy businesses?
33

34 This work combines the authors’ LEB degrees of localism framework [10] - a novel way to assess how “local”
35 energy businesses are - with use of financial ratios to produce an original empirical analysis, as yet unexamined
36 in the literature, which can help understand the financial condition of LEBs and explore potential relationships
37 between their finances and local commitment. Thus, this paper enriches and informs discussion about the potential
38 value from a local energy sector in the UK market.
39

40 The paper comprises the following sections. Section 2 discusses the literature providing the theoretical
41 background. Section 3 explains the methods used to characterise the financial status of the UK LEB sector. The
42 fourth section develops the methods and provides the results. Lastly, sections 5 and 6 discuss respectively the
43 findings and conclusions.
44

45 2. Theoretical background

46 This work is based on the approach developed by Fuentes González et al. [10], who constructed a database of UK
47 legally-constituted local energy businesses. They then characterised a UK local energy sector using information
48 on companies’ ownership, size, energy technologies, revenue sources, and benefits provision to communities. The
49 authors devised a qualitative scale to estimate degrees of localism and smartness, and used this to categorise LEBs
50 in a matrix; the qualitative scale is used later in this paper². Localism was estimated using a four-point scale, with
51 constituent elements of relationships with stakeholders (via global participation in projects), asset ownership, and
52 decision-making processes involvement at a local level [10,13].
53
54

55 As (UK) businesses are required to publish financial statements, financial ratios³ can be used to characterise LEBs’
56 financial status. Financial ratios are established tools used by many actors to support decision-making related to
57

58 ² As the title indicates, this paper is focused on localism estimates as key variable for analysis, given the low numbers of LEBs exhibiting
59 higher levels of smartness.

60 ³ Quotients formed by different financial statements accounts that are useful for assessing businesses’ financial condition.
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business stability and growth [40]. They have been used since the beginning of the 20th century, initially to assess credit-worthiness [41-43]. Altman [44] later tested their empirical validity and reliability by using financial ratios to predict corporate bankruptcy for a sample of American companies [45,46]. The same predictive tests were then applied to UK companies [47-49]. Such indicators have allowed comparative assessments of companies' financial status [50,51]. As financial ratios are derived from financial statements, their applicability transcends specific industries [52], making them a useful measure of financial status of businesses, including energy businesses [40,53-59].

Indicators of localism can be used with financial ratios as inputs for cluster analysis and discriminant analysis. Cluster analysis is a data mining method applied to multidimensional datasets to identify patterns or similarities [60]. Detailed examination of clustering methods is beyond the scope of this work. Discriminant analysis is a technique used to classify or allocate an observation into one of various *a priori* groupings dependent on the features of the observation [44]. Field [61] notes that discriminant analysis can be seen as the reverse process of MANOVA; it also provides an assessment of optimum discrimination between groups, based on several predictors. We use this particular feature in our analysis. Numerous applications of these statistical analyses address energy and financial matters, including a taxonomy of community energy initiatives [62], regulatory analysis of gas companies [63], and renewable energy sectoral analyses [51,64,65]. Both cluster and discriminant analyses are relatively well-known tools and have been used in different contexts. However, there is no sectoral analysis of the relationship between corporate financial structures, represented through financial ratios, and forms of local involvement or ownership. Examining this relationship can help practitioners to understand the current UK LEB sector and its financial performance. The findings also offer insights into the types of financial support that may be effective in developing the sector. Hence, the analysis in this paper can improve the share of the UK energy market available to LEBs.

Since the state-of-the-art evidence does not consider the interaction between financial ratios and degrees of localism, our approach, using cluster and canonical discriminant analyses, is a novel and appropriate means to answer research questions about the financial condition of the UK LEB sector. The specific methodology is explored in the next section.

3. Methods

3.1. Financial and business data collection

Information derived from companies' financial statements, which was used for calculating financial ratios, was extracted from Bureau van Dijk's FAME©. This information is part of the database mentioned in the previous section [10]. Only entities directly running energy activities as "*core business*", regardless of overall corporate structure (e.g. holding, investment vehicle or stand-alone entity) [10], were analysed. The yearly accumulative number of companies with useful financial information is detailed in Table 1.

Year	2010	2011	2012	2013	2014	2015	2016	2017	2018
Companies	168	213	259	309	374	478	568	608	601

Table 1. Yearly accumulative number of companies with useful financial information available for analysis

An array containing each company's annual financial information was then constructed using Julia© 1.5.0, to calculate financial ratios based on Ross et al. [66]. The financial ratios considered in this work^{4 5} are detailed in Table 2.

Two approaches for handling data and calculating all ratios were taken: top-down and bottom-up. The former utilised descriptive statistics and the latter used cluster and canonical discriminant analyses. The utilisation of these approaches is justifiable because the dataset involves entities of different sizes which are subject to differing financial disclosure regimes; some micro, small, and medium entities do not detail enough information on financial accounts. Furthermore, there is a "lifetime effect"; some companies are "younger" than others. These situations result in dissimilarities in the available information, therefore a need for exploring the data thoroughly emerges.

⁴ The average values shown in the denominator for both efficiency ratios are calculated considering the average between the amount for the financial account of the year under analysis and the amount for the financial account of the previous year. For the first year under analysis, only the amount for the financial account of that first year was considered.

⁵ Profitability ratios are calculated percentually.

In the top-down approach, financial ratios were calculated annually (from year 2010 to 2018) for the aggregate figures (sum of companies' accounts), based on two categories shown in [10]: firstly, ownership; and secondly, localism and smartness estimates. Concerning ownership, the specifics are shown in Table 3.

Type of indicator	Financial ratios	
a) Liquidity:	Current ratio = $\frac{\text{Current assets}}{\text{Current liabilities}}$	Cash ratio = $\frac{\text{Bank accounts}}{\text{Current liabilities}}$
b) Leverage:	Debt ratio = $\frac{\text{Total liabilities}}{\text{Total assets}}$	Equity multiplier ratio = $\frac{\text{Total assets}}{\text{Total shareholders' funds}}$
	Debt to Earnings Before Interest, Taxes, Depreciation, and Amortisation (EBITDA) ratio = $\frac{\text{Total liabilities}}{\text{EBITDA}}$	
c) Efficiency:	Assets turnover ratio = $\frac{\text{Turnover}}{\text{Average total assets}}$	
	Net profit margin = $\left(\frac{\text{Net income}}{\text{Turnover}}\right) \times 100$	EBITDA margin = $\left(\frac{\text{EBITDA}}{\text{Turnover}}\right) \times 100$
d) Profitability:	Return on Assets (ROA) = $\left(\frac{\text{Net income}}{\text{Total assets}}\right) \times 100$	
	Return on Equity (ROE) = $\left(\frac{\text{Net income}}{\text{Total shareholders' funds}}\right) \times 100$	

Table 2. Financial ratios considered in this work

Classifications	Detail of businesses
Private	Privately-owned businesses; referred as "private" in [10]
Municipal	Local authority-owned businesses; referred as "municipally-owned" in [10]
Third sector	Businesses owned by community(-oriented) organisations, such as trusts, foundations, or community groups (sometimes via bencoms, development trusts or charities); referred as "trust/foundation/community" in [10]
Universities	Businesses owned by universities; referred as "university-owned" in [10]
Community interested	Community interest companies (CIC) ⁶ , mostly privately-owned or owned by other CICs, not included in "Third sector" classification; referred as "community interest" in [10]

Table 3. Ownership-based classifications and specifics

Localism and smartness ratings reflect the estimates of how local and smart energy businesses are in reality, based on the following qualitative scale [10] shown in Fig. 1.

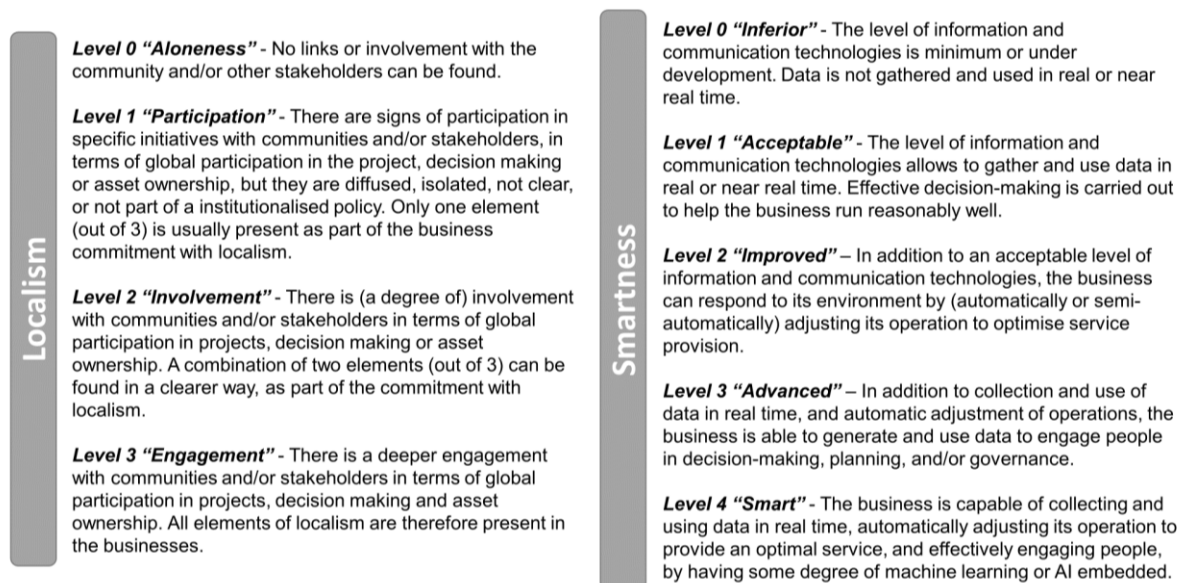


Fig. 1. Qualitative scale for localism and smartness estimates [10]

⁶ A Community Interest Company (CIC) is defined in UK law as a type of limited company conceived to benefit communities rather than shareholders. Accordingly, this type of company does not necessarily imply ownership by community-based organisations, although CICs are assumed to have high degrees of localism due to its (legal) nature.

1 The above scale allowed characterising a UK LEB sector as revealed in [10]. We then used combinations of
2 localism and smartness ratings as follows: LEBs rated as level 1 for both localism and smartness were catalogued
3 as *1-Participation/1-Acceptable*; LEBs defined as level 2 for localism and level 1 for smartness were labelled as
4 *2-Involvement/1-Acceptable*, and so on ⁷.

5
6 By following this approach (top-down), we can then obtain aggregated information about key financial aspects of
7 LEBs, to answer research question *a*) on the sectoral financial status. The number of companies analysed in this
8 approach (Table 1) is detailed by category in the supplementary material.

9
10 In the bottom-up approach, annual financial ratios were calculated for each company and then used as inputs for
11 cluster and canonical discriminant analyses, considering data from year 2018 only (N = 316), the year with the
12 highest number of financial ratios calculated per company. Through cluster analysis, we aim to secure insights
13 into potential clusters of LEBs with financial similarities, answering research question *b*). With canonical
14 discriminant analysis, we aim to secure insights into the (financial) elements that could influence the development
15 of “highly-local” (*level 3-Engagement*) energy businesses, answering research question *c*).

16
17 Both top-down and bottom-up analyses can provide extra insights into the financial status of the sector, providing
18 the basis for conjectures about the stimuli for innovation and value creation, answering research question *d*).

19 20 **3.2. Statistical procedures**

21
22 The top-down approach utilised descriptive statistics performed using Julia© 1.5.0; the bottom-up approach
23 utilised cluster analysis and canonical discriminant analysis performed using R© 4.0.2 and RStudio© 1.3.1093,
24 alongside the following R© packages: dplyr [67], cluster [68], factoextra [69], ggplot2 [70], Rtsne [71], dbscan
25 [72], fpc [73], clustMixType [74], heplots [75], and candisc [76].

26
27 In the bottom-up approach, we performed four runs of analysis, considering different data treatment, to explore
28 the data thoroughly and reduce effects from outliers, skew and kurtosis deviations, and unequal variances; an
29 additional justification is that, in large samples, significance tests can be unreliable measures of statistical
30 significance [61]. Run-1 and Run-3 (N = 316) did not consider highly correlated variables, measured through
31 Pearson’s correlation coefficient ($r > 0.8$ for high correlation), and all financial ratios were logarithmically
32 transformed in Run-3. The logarithmic transformation is as follows: for variables without negative values within
33 the series, the formula $\log_{10}(\text{Financial ratio}_i + 1)$ applies for each *i* company; for variables with negative values,
34 the formula $\log_{10}(\text{Financial ratio}_i + \text{abs}(\min(\text{Financial ratio})) + 1)$ applies for each *i* company. Additionally,
35 in Run-2 and Run-4 (N = 287) outliers were removed, and Run-4 involved financial ratios logarithmically
36 transformed as above. Outliers were spotted through standardisation (Z-scores) of observations [61]; Z-scores $>$
37 ± 3.29 were considered as outliers. Logarithmic transformation can improve skew and kurtosis deviations, and
38 unequal variances [61]. Removing outliers can reduce distortions on a parameter estimate and its associated error
39 estimate, improving accuracy. LEBs’ degrees of localism [10] were the categorical variable considered in both
40 cluster and canonical discriminant analyses.

41
42 Dataset dissimilarity heatmaps were obtained for each run of analysis using daisy function with Gower distance,
43 to examine data patterns; such examination corroborated their existence. A sanity check was then carried out on
44 the dissimilarity matrix to corroborate the most and least similar pairs of companies.

45
46 Hierarchical agglomerative clustering (HAC), k-prototypes, partitioning around medoids (PAM), and density-
47 based clustering (DBSCAN) were the chosen clustering methods for analysis. The clustering methods were
48 compared to each other through within-cluster sum of squares (WSS) - the lower value (i.e. variance) the better -
49 and average silhouette width (SIL) - the closer value to one the better (i.e. observations in a cluster that are close
50 to each other but separated from other clusters). These metrics were also used, alongside the elbow method, to
51 explore the best number of clusters. HAC was performed considering different linkage criteria, namely Ward’s
52 criterion, complete-linkage, and average-linkage. The best combination of cophenetic correlation coefficients
53 (CCCs) - the higher value the better (i.e. dendrogram’s objects linking and original observations pairwise distances
54 have a high correlation) - and meaningful dendrograms were considered for selecting the final linkage criterion.
55 To visualise the shape and meaningfulness of clusters, t-distributed stochastic neighbour embedding plots (t-SNE)
56 were also examined.

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59
60 ⁷ Localism *Level 0 - Aloneness* attempts to represent businesses that are (much closer to) centralised energy businesses, as well as provide a
61 basis for mapping, through one scale only, the evolution from centralised to local, decentralised levels of doing energy businesses.

Concerning canonical discriminant analysis, we tested discriminant functions' ability to discriminate among groups by assessing the following outputs [61,77-79], where the higher these values, the better. Firstly, eigenvalues, i.e. diagonal of the HE^{-1} matrix which represents the ratios between systematic and unsystematic variances for each discriminant function⁸. Secondly, canonical correlation, i.e. goodness or the r value between each discriminant function for the categorical variables with the corresponding discriminant function for the continuous variables, and squared canonical correlation (effect size). Finally, F-statistic, via Rao's approximation [80]. Furthermore, as Wilks' Λ represents the ratio between error variance and total variance for each discriminant function, large eigenvalues lead to small values for Wilks' Λ , which is the outcome sought. We also obtain reduced-rank HE plots to visualise the projection of linear combinations that account for the most significant variation between group means relative to error, i.e. how each discriminant function or linear combination discriminates among groups, and to identify variables' correlations and contributions to discrimination.

4. An exploratory financial characterisation of UK local energy businesses

4.1. Top-down approach

Aggregated information on UK LEBs' finances, shown below, provides a sectoral perspective on their financial condition. We first reveal information on the annual aggregated assets and turnover. We then show how LEBs fund their assets, measured as the proportion of liabilities (debt) and shareholders' funds (equity). Finally, we include specific ratios to see how well LEBs' assets help create value measured through efficiency and profitability ratios.

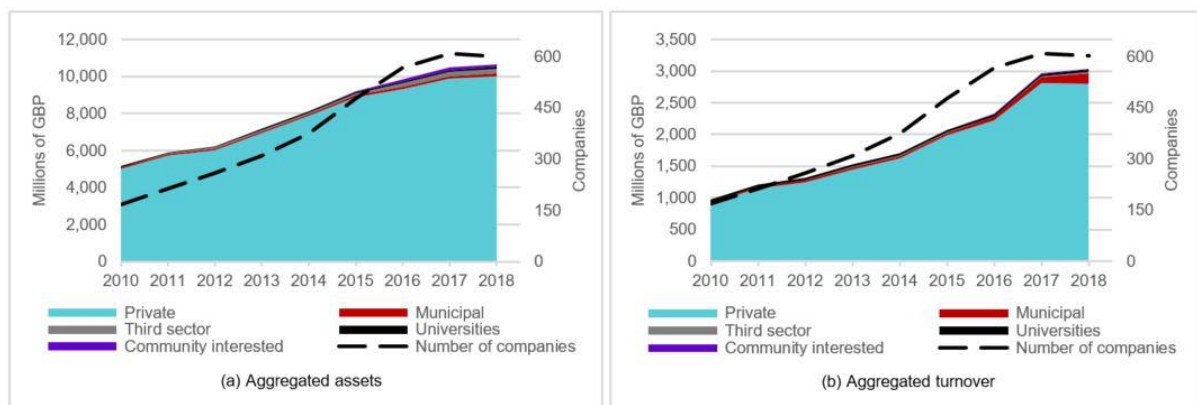


Fig. 2. Total annual aggregated assets and turnover grouped by ownership, including total number of companies under analysis

	Private	Municipal	Third sector	Universities	Community interested
Mean	7,737.27	107.17	114.78	83.00	60.18
Min	5,000.01	80.40	26.07	51.67	0.24
Max	10,021.28	159.62	240.46	110.31	133.41
SD	1,897.55	24.92	82.93	23.21	65.44

Table 4. LEBs' aggregated assets statistics from 2010 to 2018 by ownership (amounts in millions of GBP)

	Private	Municipal	Third sector	Universities	Community interested
Mean	1,801.55	54.25	7.03	38.28	3.26
Min	916.03	23.52	1.73	33.11	0.04
Max	2,816.81	165.80	17.20	43.25	10.79
SD	700.76	45.69	5.63	3.27	4.59

Table 5. LEBs' aggregated turnover statistics from 2010 to 2018 by ownership (amounts in millions of GBP)

⁸ The HE^{-1} matrix is obtained from the multiplication of the model (hypothesis) sum of squares and cross-products matrix, H, and the inverse of residual (error) sum of squares and cross-products matrix, E.

Fig. 2(a) and Table 4 show that private companies mainly account for aggregated assets in the sector; this is partly influenced by the high number of such companies in the analysis ($min = 124$; $max = 462$; $mean = 306.56$). Municipal and third sector companies, on the one hand, and universities and community interested companies, on the other, contribute about equally to aggregated assets. Likewise, the aggregated turnover of the sector (Fig. 2(b) and Table 5) is derived primarily from private company sales, followed by municipal, universities, third sector, and community interested companies.

Regarding funding proportion, companies can be grouped as LEBs with a high reliance on long-term debt, namely municipal ($mean_{LT\ debt} = 0.76$; Fig. 3(b)) and third sector companies ($mean_{LT\ debt} = 0.59$; Fig. 3(c)). There are also LEBs with equivalent reliance on shareholders' funds, but much lower dependence on long-term debt, i.e. private ($mean_{LT\ debt} = 0.30$ & $mean_{equity} = 0.29$; Fig. 3(a)) and university ($mean_{LT\ debt} = 0.36$ & $mean_{equity} = 0.41$; Fig. 3(d)) companies. Community interested LEBs show a higher reliance on current debt ($mean_{current\ debt} = 0.61$; Fig. 3(e)).

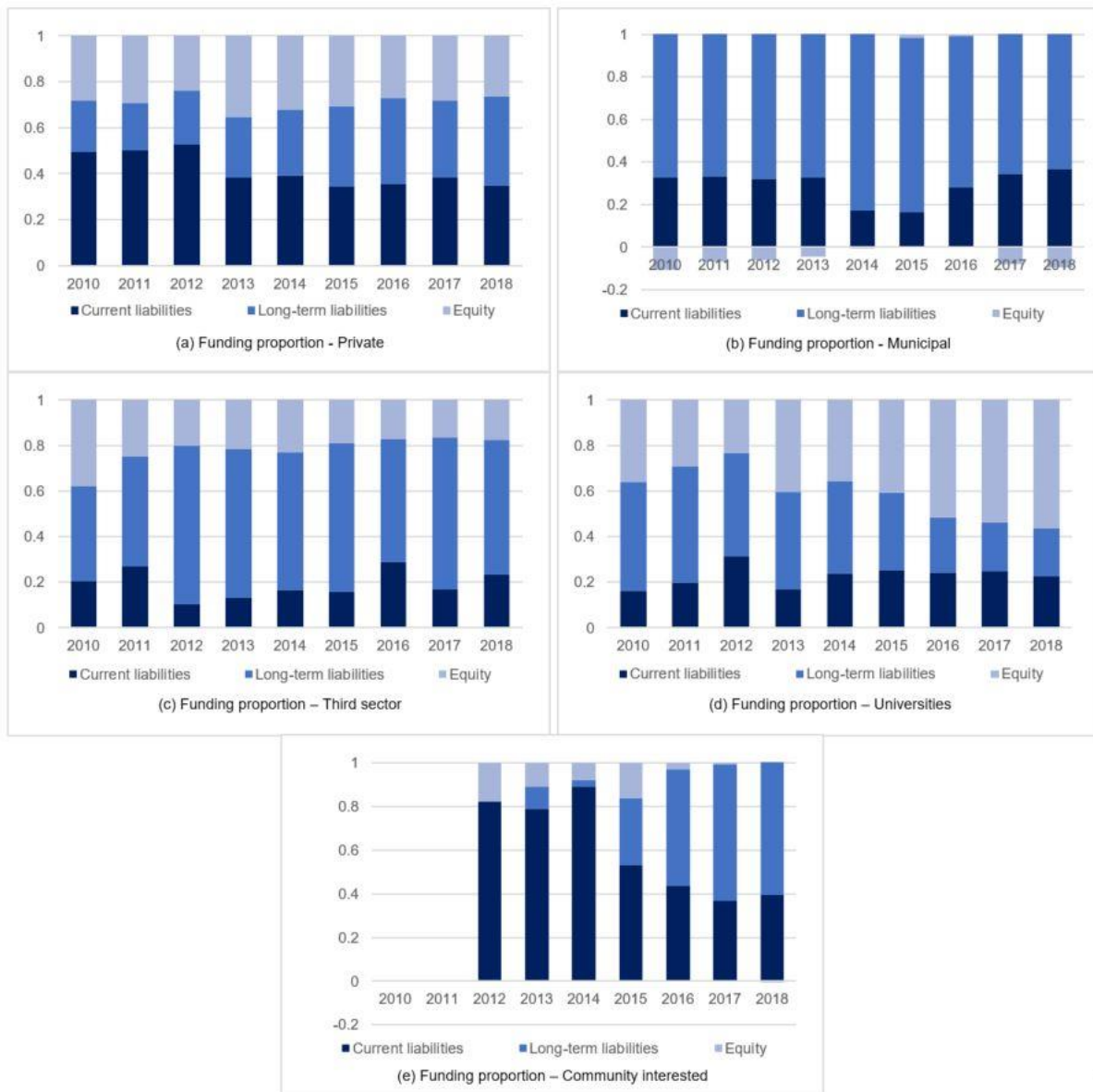


Fig. 3. LEBs' annual aggregated funding proportion by ownership (no community interested LEBs were found for years 2010 and 2011)

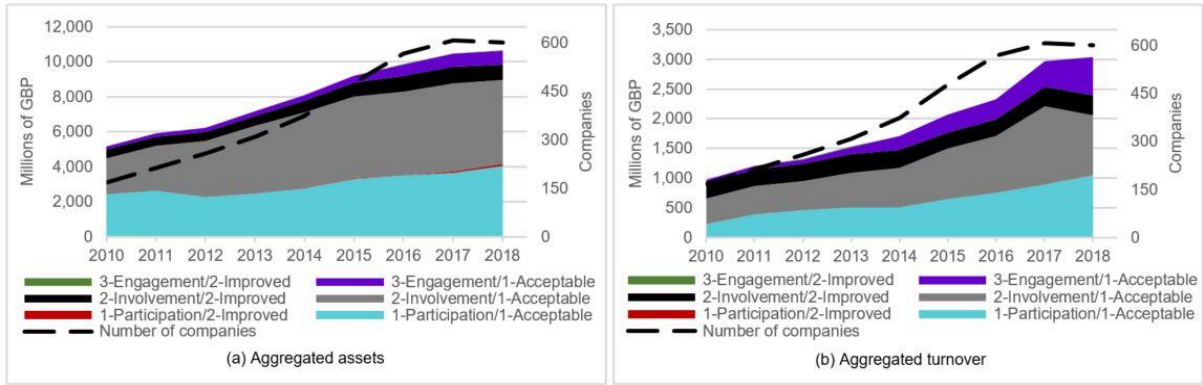


Fig. 4. Total annual aggregated assets and turnover grouped by localism/smartness ratings, including total number of companies under analysis

Fig. 4(a) and Table 6 show that LEBs associated with low levels of localism (*1-Participation* and *2-Involvement*) and smartness (*1-Acceptable*) equivalently contribute to the sectoral annual aggregated assets. Concerning turnover (Fig. 4(b) and Table 7), the same groups of LEBs present a well-defined, distinguishable proportional contribution, on the one hand, alongside more local, smarter energy businesses categorised as *2-Involvement/2-Improved* and *3-Engagement/1-Acceptable*, on the other.

	1-Participation/1- Acceptable	1-Participation/1- Improved	2-Involvement/1- Acceptable	2-Involvement/2- Improved	3-Engagement/1- Acceptable	3-Engagement/2- Improved
Mean	3,010.80	45.51	3,939.68	692.34	421.16	4.82
Min	2,288.07	5.42	2,047.68	505.63	158.69	0.94
Max	4,044.28	115.75	5,069.02	917.70	813.35	12.31
SD	631.01	51.24	1,086.37	181.69	252.31	5.08

Table 6. LEBs' aggregated assets statistics from 2010 to 2018 by localism/smartness ratings (amounts in millions of GBP)

	1-Participation/1- Acceptable	1-Participation/1- Improved	2-Involvement/1- Acceptable	2-Involvement/2- Improved	3-Engagement/1- Acceptable	3-Engagement/2- Improved
Mean	601.40	4.13	753.78	293.86	250.73	2.05
Min	229.66	0.01	428.47	257.90	56.83	0.59
Max	1,049.31	14.39	1,321.79	336.18	641.41	3.02
SD	257.80	6.91	298.78	26.25	199.27	0.69

Table 7. LEBs' aggregated turnover statistics from 2010 to 2018 by localism/smartness ratings (amounts in millions of GBP)

Regarding funding, LEBs with higher levels of localism (*2-Involvement* and *3-Engagement*) but with the lowest smartness level (*1-Acceptable*) share a similar proportion of assets funded by equity ($mean_{equity} = 0.13$ for both groups; Fig. 5(c) and (e)). LEBs with a low level of localism (*1-Participation*) but with differing levels of smartness (*1-Acceptable* and *2-Improved*) rely more on equity ($mean_{equity} \cong 0.40$ for both groups; Fig. 5(a) and (b)), although less smart energy businesses (with level *1-Acceptable*) show a similar proportion for current and long-term debt ($mean_{current\ debt} = 0.32$; $mean_{LT\ debt} = 0.29$). LEBs which are more local and smarter, assessed with ratings *2-Involvement/2-Improved* (Fig. 5(d)) and *3-Engagement/2-Improved* (Fig. 5(f)), show a high reliance on equity and current debt ($mean_{current\ debt} = 0.23$ & $mean_{equity} = 0.74$ for the former; $mean_{current\ debt} = 0.41$ & $mean_{equity} = 0.47$ for the latter).

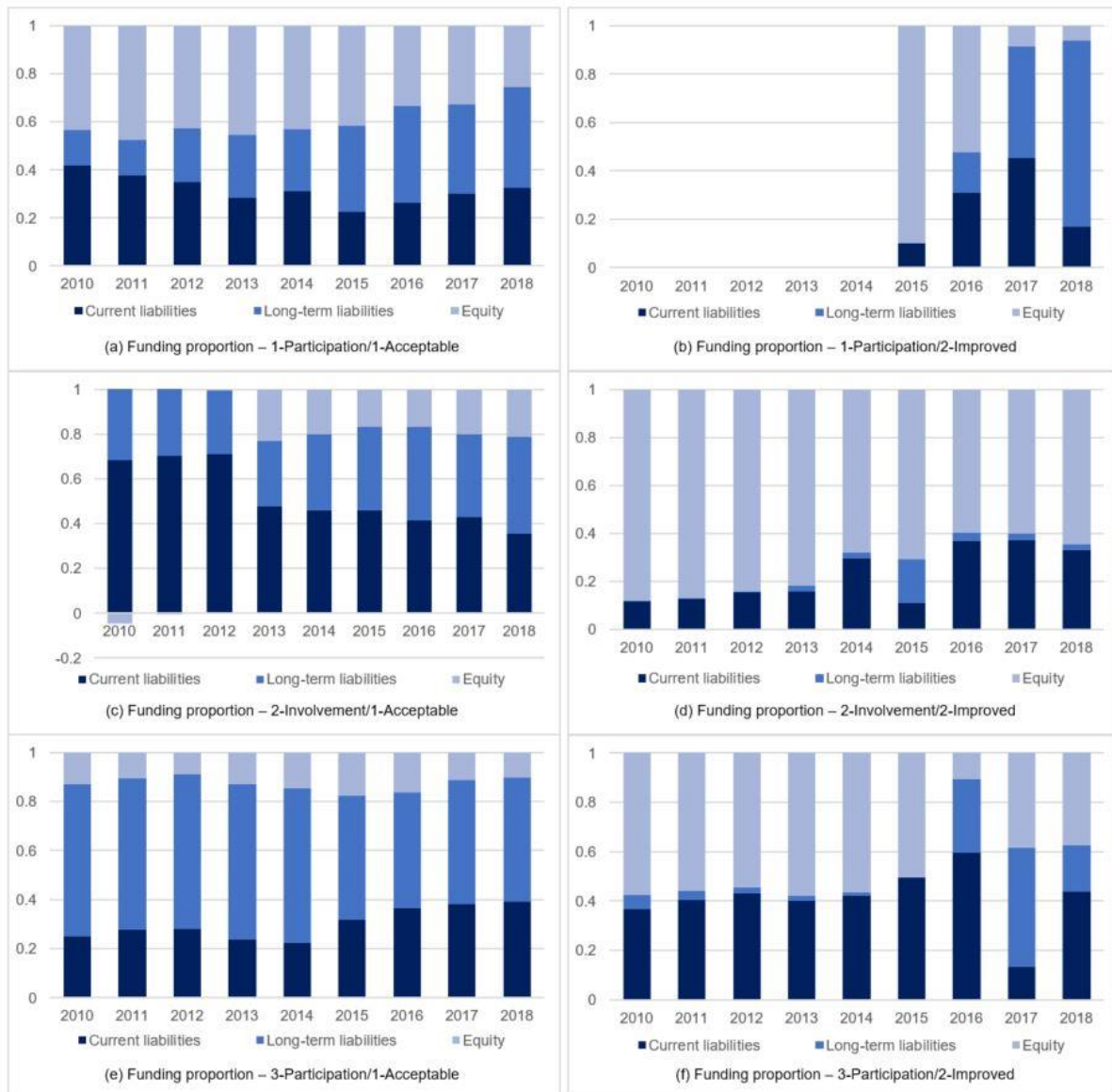


Fig. 5. Annual aggregated funding proportion by localism/smartness ratings (no LEBs assessed with ratings Participation/Improved were found from years 2010 to 2014)

		Mean	Median	SD	Max	Min
Asset Turnover	Private	0.234	0.224	0.035	0.293	0.183
	Municipal	0.481	0.388	0.271	1.127	0.293
	Third sector	0.070	0.068	0.013	0.085	0.041
	Universities	0.507	0.508	0.112	0.641	0.366
	Community interested	0.320	0.082	0.575	1.597	0.012
ROA (%)	Private	3.221	3.198	0.899	4.889	1.744
	Municipal	0.791	0.743	4.284	4.641	-8.383
	Third sector	0.323	0.512	0.829	1.469	-1.336
	Universities	0.795	2.417	3.116	4.837	-3.481
	Community interested	1.405	0.048	5.039	12.667	-1.835

Table 8. Descriptive statistics for annual aggregated financial ratios grouped by ownership

		Mean	Median	SD	Max	Min
Asset Turnover	1-Participation/1-Acceptable	0.199	0.213	0.053	0.272	0.094
	1-Participation/2-Improved	0.063	0.038	0.079	0.172	0.003
	2-Involvement/1-Acceptable	0.197	0.201	0.032	0.268	0.162
	2-Involvement/2-Improved	0.460	0.496	0.102	0.589	0.324
	3-Engagement/1-Acceptable	0.581	0.621	0.199	0.814	0.344
	3-Engagement/2-Improved	1.112	1.291	0.687	1.792	0.049
ROA (%)	1-Participation/1-Acceptable	2.068	2.127	2.018	6.202	-0.383
	1-Participation/2-Improved	0.452	0.002	0.990	1.929	-0.127
	2-Involvement/1-Acceptable	2.495	2.354	1.167	4.513	0.313
	2-Involvement/2-Improved	12.659	13.306	4.170	18.344	7.228
	3-Engagement/1-Acceptable	0.502	0.457	1.795	3.110	-2.522
	3-Engagement/2-Improved	-1.571	-1.755	2.868	2.959	-7.151

Table 9. Descriptive statistics for annual aggregated financial ratios grouped by localism/smartness ratings

Using the mean of both ratios shown in Table 8, universities and municipal companies are the most efficient LEBs, where efficiency is measured through asset turnover ratio. Third sector and private companies are the least efficient. Moreover, municipal and community interested companies show the highest variability. In regards to profitability, private and community interested companies are the most profitable LEBs, though the latter group shows the highest variability, and third sector companies are the least profitable, with a low variability. Community interested companies and universities show the highest difference between the mean and median for efficiency and profitability, respectively.

Table 9 shows that highly-local energy businesses (level *3-Engagement*) are the most efficient, although their results show a high degree of variability. Less local energy businesses (rated as *1-Participation/2-Improved* and *2-Involvement/1-Acceptable*) are the least efficient, showing a low variability in their results. LEBs which are “moderately-local” (level *2-Involvement*) are the most profitable ones, though involving more variability in results. Highly-local energy businesses (level *3-Engagement*) do not comparatively show an attractive profitability⁹.

Tables 10 and 11 offer a summary of the above analysis.

	Assets	Turnover	Debt	Efficiency	Profitability
Private	+++++	+++++	Long-term debt low reliance	++	+++++
Municipal	+++	+++++	Long-term debt high reliance	+++	+++
Third sector	+++	++	Long-term debt high reliance	+	+
Universities	++	+++	Long-term debt low reliance	+++++	+++++
Community interested	+	+	Short-term debt high reliance	+++	+++++

Table 10. Summary of LEB assets, turnover, debt, efficiency, and profitability assessments by ownership, based on top-down approach (save for debt, a high number of “+” indicates high results)

	Assets	Turnover	Debt	Efficiency	Profitability
1-Participation/1-Acceptable	+++++	+++++	Current and Long-term debt reliance	+++	+++++
1-Participation/2-Improved	++	++	Long-term debt high reliance	+	++
2-Involvement/1-Acceptable	+++++	+++++	Current and Long-term debt reliance	+++	+++++
2-Involvement/2-Improved	+++	+++	Equity high reliance	+++++	+++++
3-Engagement/1-Acceptable	+++	+++	Long-term debt high reliance	+++++	+++
3-Engagement/2-Improved	+	+	Current debt high reliance	+++++	+

Table 11. Summary of LEB assets, turnover, debt, efficiency, and profitability assessments by localism/smartness ratings, based on top-down approach (save for debt, a high number of “+” indicates high results)

⁹ The differences between median and mean can be explained by the presence of outliers, as well as by the information limitations described in subsection 3.1, which can imply extreme values computed into some annual aggregated financial ratios.

4.2. Bottom-up approach

For the cluster analysis, HAC with the complete-linkage criterion for Run-1 and PAM for Run-4 were the selected clustering methods. The median and mean are shown for each cluster to describe each solution (Tables 10 and 11)¹⁰. These results are compared to a benchmark, the cluster with the highest number of companies assessed with level *1-Participation* of localism: Cluster 1 for Run-1 and Cluster 5 for Run-4. Likewise, in Run-4, Cluster 2 was also selected as a benchmark for clusters 3 and 6 only, as these clusters group LEBs with the same level of localism (*2-Involvement*). To provide comprehensive comparisons, all results are shaded as follows: green represents a relatively better result than the one showed by the benchmark; orange represents a relatively worse result; and yellow represents a neutral result. Moreover, to see each cluster's shape under a reduced number of characteristics, t-SNE plots are also shown (Fig. 6). More details about the specific data considered for each case are provided in the supplementary material.

Table 12 shows that within Cluster 1 (benchmark), companies have liquid resources to pay their short-term liabilities, although they are significantly reliant on debt and are comparatively less efficient in generating income through their assets, but are highly profitable. When comparing Cluster 2 against the benchmark, LEBs present comparatively more liquid resources to cover current obligations, have less reliance on debt - some of them involving negative equity though -, and show a slightly higher efficient but a lower profitability. Cluster 3 compared to the benchmark has a higher capacity for paying current liabilities involving a higher availability of liquid resources and are efficient enough, though LEBs seem to rely more on debt and have a lower profitability. Compared to benchmark, Cluster 4, which can be seen as a cluster of outliers, has the most negligible proportion of liquid assets to cover short-term obligations and are the least profitable; a very high reliance on debt, also involving negative equity, is observed, although they look efficient enough to generate income. A more detailed description of each cluster, based on the LEBs characterisation revealed in [10], is provided in the supplementary material.

As shown in Table 13, within Cluster 5 (benchmark), LEBs have liquid assets to cover their current liabilities, though with a significant reliance on debt, and they are comparatively inefficient but profitable. Cluster 1, compared to benchmark, involves a higher availability of liquid resources to cover short-term obligations, and shows low dependence on debt, significant profitability, and one of the highest efficiencies. Cluster 4, when compared to benchmark, shows enough resources to cover current liabilities involving a marginally higher availability of liquid assets, relies a little bit less on debt, and presents less efficiency and profitability. Compared against benchmark, Cluster 2 presents a good proportion of assets available for paying current obligations, lower reliance on debt, slightly higher profitability, and one of the highest efficiencies. Compared to Cluster 2, LEBs within Cluster 3 show a very low proportion of liquid resources to pay current liabilities, depend more on debt, and are less efficient and profitable. Again, compared to Cluster 2, companies within Cluster 6 show a higher proportion of current assets, though involving a lower balance in bank accounts, rely less on debt, and are less efficient and profitable. A more detailed description of each cluster, based on the LEBs characterisation revealed in [10], is provided in the supplementary material.

Fig. 6 shows that most clusters are distinct from each other under both clustering methods and data treatment considered in this work, save Cluster 4 in Run-1, interpreted as a cluster of outliers, and Cluster 1 in Run-4, which is mostly formed by LEBs with level *1-Participation* of localism plus a few highly-local energy businesses (level *3-Engagement*). The figure gives insights into the appropriateness of the cluster analysis performed and its results.

¹⁰ We note that a comparison of the arithmetic means of log-transformed values (Run-4) is, in fact, a comparison of geometric means, as the anti-log of an arithmetic mean of log-transformed values is the geometric mean.

N	Clusters	Levels of localism and number of companies		Current ratio 2018	Cash ratio 2018	Debt ratio 2018	Equity multiplier 2018	Debt to EBITDA 2018	Asset Turnover 2018	Net profit margin 2018	EBITDA margin 2018	ROA 2018	ROE 2018
Run-1 / HAC Complete	C1	L1 - Participation = 154	Median	0.134	0.075	0.991	1.082	9.572	0.143	8.998	70.707	1.294	12.644
			Mean	1.837	0.824	0.833	26.737	13.234	0.217	7.904	62.321	2.695	149.206
	C2	L1 - Participation = 1; L2 - Involvement = 81 (compared against C1)	Median	1.185	0.202	0.829	1.183	5.713	0.166	10.907	67.25	1.956	12.264
			Mean	8.287	2.766	0.705	-0.982	3.002	0.409	7.133	54.72	2.389	41.771
	C3	L3 - Engagement = 75 (compared against C1)	Median	0.926	0.429	0.974	1.019	11.959	0.116	-12.613	65.290	-1.735	21.198
			Mean	8.139	2.515	0.869	6.995	16.186	0.361	-18.003	51.840	-0.890	0.533
	C4	L1 - Participation = 4; L2 - Involvement = 1 (compared against C1)	Median	0.164	0.005	2.966	-0.509	-3.965	0.268	-254.600	-180.270	-94.850	48.240
			Mean	0.156	0.013	3.303	-0.526	3.261	0.297	-246.400	-126.700	-93.750	45.560

Table 12. Clusters determined through HAC with complete linkage criterion

N	Clusters	Levels of localism and number of companies		Log Current ratio 2018	Log Cash ratio 2018	Log Debt ratio 2018	Log Equity multiplier 2018	Log Debt to EBITDA 2018	Log Asset Turnover 2018	Log EBITDA margin 2018	Log ROA 2018	Log ROE 2018
Run-4 / PAM	C1	L1 - Participation = 35; L3 - Engagement = 5 (compared against C5)	Median	0.767	0.499	0.053	2.981	2.353	0.094	2.717	2.146	3.514
			Mean	0.741	0.483	0.089	2.982	2.355	0.113	2.712	2.155	3.515
	C2	L2 - Involvement = 20 (compared against C5)	Median	0.597	0.403	0.242	2.981	2.356	0.093	2.721	2.127	3.514
			Mean	0.617	0.369	0.229	2.980	2.356	0.114	2.696	2.145	3.515
	C3	L2 - Involvement = 37 (compared against C2)	Median	0.070	0.011	0.297	2.981	2.369	0.060	2.716	2.125	3.515
			Mean	0.108	0.031	0.279	2.980	2.373	0.075	2.710	2.118	3.519
	C4	L3 - Engagement = 62 (compared against C5)	Median	0.274	0.152	0.300	2.981	2.375	0.047	2.717	2.116	3.515
			Mean	0.278	0.179	0.285	2.983	2.381	0.060	2.713	2.119	3.510
	C5	L1 - Participation = 113	Median	0.044	0.025	0.306	2.977	2.372	0.053	2.720	2.122	3.514
			Mean	0.098	0.034	0.303	2.976	2.380	0.063	2.710	2.121	3.515
	C6	L2 - Involvement = 15 (compared against C2)	Median	1.153	0.076	0.055	2.981	2.354	0.059	2.718	2.139	3.513
			Mean	1.092	0.222	0.053	2.981	2.354	0.073	2.717	2.139	3.513

Table 13. Clusters determined through PAM method

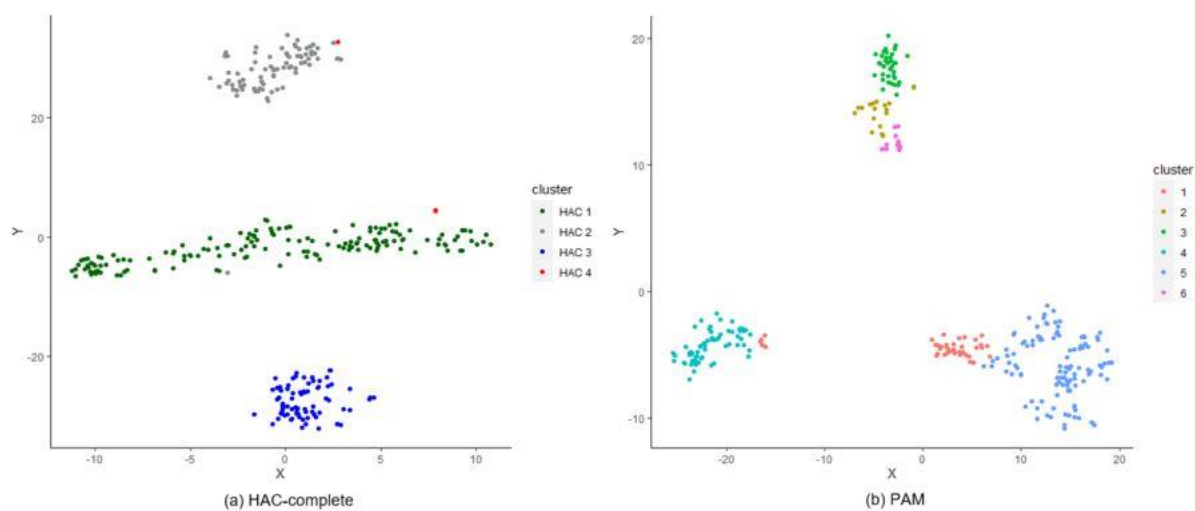


Fig. 6. t-SNE plots for clustering methods and solutions

Table 14 summarises the validation metrics (detailed in subsection 3.2) for Run-4, as the discriminant functions obtained in this case are the ones that best discriminate among groups; they have comparatively better validation metrics, therefore these discriminant functions are selected for analysis. Yet, when corroborating the assumption of homogeneity of covariance matrices, all cases showed significant results for Box’s M Test - $p = 2.2e^{-16}$. However, this test is overly sensitive to departures from normality and to large samples [61,75]. Likewise, some authors [81] claim that MANOVA, the reverse process of and the basis for canonical discriminant analysis, is robust against the above issue when group sizes are over 30. The validation metrics for all runs of analysis, as well as the covariance matrices for Run-4, are supplied in the supplementary material.

	Discriminant Functions	Explained variance	Eigenvalues	Canonical correlation	Canonical R squared	Wilks Lambda	Approx. F	Sig.
Run-4	1	74.322	0.179536	0.39014	0.152209	0.79827	3.6568	6.458e ⁻⁰⁷
	2	25.678	0.062031	0.241677	0.058408	0.94159	2.1478	0.03171

Table 14. Discriminant functions and validation metrics for Run-4

Table 15 and Fig. 7 show how the above-mentioned discriminant functions discriminate among groups based on LEBs’ degrees of localism. The standardised discriminant function coefficients for both discriminant functions, equivalent to the standardised b -values in a linear model, are shown in the first two columns of Table 12. The columns named “Structure matrix” show how each financial ratio contributes to group separation. By examining discriminant function “1”, which mainly explains the variance (74.32%), we note that debt to EBITDA (0.454), debt ratio (0.439), and cash ratio (0.143) highly contribute to group separation when considering LEBs with levels *1-Participation* and *3-Engagement* of localism. Conversely, the current ratio (-0.461), asset turnover ratio (-0.287), and ROE (-0.228) highly contribute to group separation for LEBs with level *2-Involvement* of localism. These results can be seen in Fig. 7 through each vector’s length. The corresponding centroids or class means, which can also be seen in Fig. 7 are 0.087 (LEBs with localism level *1-Participation*), -0.663 (for localism level *2-Involvement*), and 0.521 (for localism level *3-Engagement*).

Ratios/ DFNs	Standardised coefficients		Structure matrix	
	1	2	1	2
Log Current ratio 2018	-1.047	0.897	-0.461	0.687
Log Cash ratio 2018	1.237	0.408	0.143	0.609
Log Debt ratio 2018	0.209	0.598	0.439	-0.128
Log Equity multiplier 2018	0.047	0.275	0.049	0.320
Log Debt to EBITDA 2018	0.408	-0.002	0.454	-0.083
Log Asset Turnover 2018	-0.197	0.171	-0.287	0.108
Log EBITDA margin 2018	0.121	0.133	0.121	-0.033
Log ROA 2018	-0.046	-0.450	-0.156	-0.156
Log ROE 2018	-0.206	-0.225	-0.228	-0.215

Table 15. Standardised coefficients and structure matrix for Run-4 discriminant functions

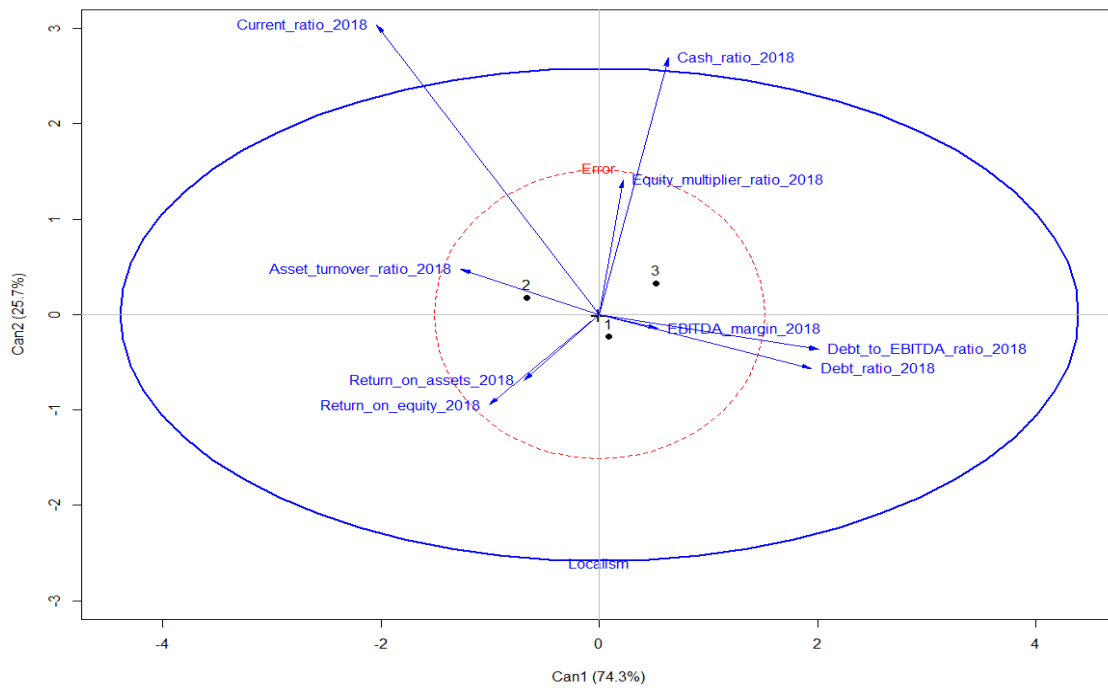


Fig. 7. Reduced-rank HE plots for Run-4 discriminant functions (variables are log-transformed)

The discriminant analysis then provides the following insights: on the one hand, highly-local (*level 3-Engagement*) alongside negligibly-local (*level 1-Participation*) energy businesses have comparatively higher debt and cash in the bank. This evidence therefore suggests that debt, and to some extent bank deposits, correlate more with the development of these LEBs. It also suggests that these LEBs are chiefly affected by the same financial factors, indicating further underlying commonalities not explored in this work. On the other hand, moderately-local energy businesses (*level 2-Involvement*) are more efficient, profitable, and have more current assets than other LEBs.

5. Discussion

In relation to our first research question concerning the financial condition of the UK LEB sector, the top-down approach shows that universities, municipal, third sector, and community interested companies barely contribute to the aggregated assets and turnover of the sector, as evident when private LEBs, with low degrees of localism, are excluded from the analysis.

The financial state of some LEBs with high levels of localism may be comparatively unhealthy. For example, municipal companies show negative equity and high reliance on (long-term) debt. Likewise, third sector LEBs are comparatively inefficient in creating value, measured by turnover generation through assets, and appear to be less profitable than other businesses. A potential complication for third sector companies is their high reliance on (long-term) debt; however, no negative equity was found. This finding raises the question of whether this is due to assets producing less energy, charging lower energy prices, businesses' lifespan, other motivations when running businesses, or having more costly financial arrangements; we leave this question for further research.

If localism/smartness ratings are considered, LEBs with the highest level of localism (*3-Engagement*) and low levels of smartness (*1-Acceptable*), which include municipal and third sector LEBs, show a high reliance on long-term debt; conversely, highly-local energy businesses with higher levels of smartness (*2-Improved*) are associated with a higher reliance on current debt. However, regardless the level of smartness, these LEBs have low profitability, but are comparatively more efficient due to the financial performance of universities and municipal companies.

Depending on the specific type of company and localism/smartness ratings, some LEBs seem to have comparatively "healthier" finances, notably private negligibly- and moderately-local energy businesses (*1-Participation* and *2-Involvement*). However, detailed examination of key financial elements, such as terms and conditions of liabilities and other financial instruments, would be needed to understand the reasons for LEBs' current financial condition, which is beyond the insights provided by this paper.

1 To answer our second research question on financial commonalities of UK LEBs, the cluster analysis supports
2 earlier estimates of LEBs' degrees of localism provided by [10]. Most clusters include LEBs not only according
3 to their financial ratios, but also according to their degrees of localism. Therefore, our results suggest that such
4 estimates have validity, although more quantitative analysis is needed to test consistency of results. The cluster
5 analysis shows that it is possible to find financial commonalities across LEBs and that within a specific level of
6 localism, such LEBs can show financial commonalities. These findings raise questions for further research about
7 how well localism estimates can predict financial conditions.

8
9 As to the factors explaining the development of highly-local energy businesses, answering our third research
10 question, the canonical discriminant analysis suggests that financial ratios related to debt, and to some degree to
11 bank deposits, are essential when discriminating between LEBs within level 3 of localism (*Engagement*). This
12 finding supports the claim that most of these highly-local energy businesses need to rely significantly on (long-
13 term) debt to run their businesses, which has been highlighted in [62]. The relevance of bank deposits may be
14 explained by money available to pay debt obligations and operational expenses, which may be especially relevant
15 for private LEBs with limited local commitment (localism level *I-Participation*). Such private companies, which
16 sometimes involve several revenue sources and technologies, were discriminated together with highly-local
17 energy businesses. More evidence is needed to explore the specifics of LEBs' financing, including terms and
18 conditions of debt, the role of equity instruments, and more innovative financial instruments (e.g. securitisation),
19 among others.

20
21 State-of-the-art evidence [82-85], mainly focused on operations and patents, is not yet conclusive on the
22 relationship between good financial performance (measured through financial ratios) and innovation, nor on the
23 specific financial factors that may account for such patterns. Yet, some conjectures can be provided as an answer
24 to our final research question. The 'going concern' principle suggests that any company should find the most
25 appropriate ways to deliver their products or services to the market to keep producing income. Such income (after
26 expenses) may be allocated to reinvestments or benefiting shareholders (and/or stakeholders). Financial health
27 combined with innovation, for example through digitalisation, may help LEBs to get smarter (if desired) and then
28 increase or strengthen their revenue sources, which may thus lead to more value creation. However, getting
29 smarter may take particularly longer for highly-local energy businesses. Financing involving appropriate terms
30 and conditions, effective business administration, public policies that support decentralisation, among other
31 factors, can accelerate a transition towards smarter local energy businesses.

32
33 It is important to assure LEBs a good access to suitable financing and levels of investment, which seems especially
34 relevant for highly-local energy businesses. The state-of-the-art literature explores different options to consider.
35 For example, collaterals and covenants [86] can help cover risks and improve debt affordability. Partnerships in
36 exchange for (some) property or stake in revenues [18,21], as well as pro-poor-public-private-partnerships (SP)
37 [87,88] could incentivise private investments in deprived places without affecting local stake. Corporate structures
38 based on Special Purpose Vehicles (SPVs) can facilitate: transfers of liabilities to other related entities [22],
39 investment costs coverage, funding availability [89], revolving funds collection and usage [26], and securitisation
40 of small energy assets [15,25,26]. Hybrid corporate structures (e.g. close-end funds and consumer stock ownership
41 plans) [20,90-92], which simultaneously exploit legal and economic features of profit and non-profit companies,
42 and third-party-on-site installations (potentially involving leaseback) [21,93], could be options for more deprived
43 investors to participate in energy projects.

44
45 Based on the content shown above, some policy-relevant recommendations are given as follows:

- 46
47 1. To inform policy to support development of the sector, it is necessary to implement a standardised disclosure
48 regime, considering not only digitised financial information, but digitised information on business aspects,
49 such as energy technologies, installed capacity, benefits provisions and beneficiaries, number of customers
50 and employees, etc.
- 51
52 2. To assure appropriate access to financing and levels of investment, an adequate policy framework needs to
53 consider the promotion of diverse financial mechanisms designed to the potential needs of LEBs, such as
54 refinancing, working capital, long-term (re-)investments, etc. Apart from the mechanisms shown in the above
55 paragraph, other instruments like long-term loans, bonds or debentures, mezzanine debt, among others, could
56 also help improve access to financial resources.
- 57
58 3. If private investment is not enough, an adequate policy framework needs to consider the provision of financial
59 aid guaranteed mechanisms or monetary incentives to exclusively boost investments in digital technologies.
60 To focus and optimise public funding commitment, such mechanisms should consider degrees of localism,
61 business plans, and projected cash flows.

1 We recognise that there are factors not accounted for in this work. One example is LEBs' explicit position on
2 profit maximisation and delivery of benefits locally or income generation "only" to survive and deliver value
3 locally (not-for-profit organisations). Another example is how LEBs' installations location relates to value
4 creation and delivery to localities¹¹; this relationship should be clarified through a detailed survey, involving a
5 representative sample of LEBs, alongside econometric techniques. The ambiguous evidence on debt and financing
6 terms and conditions is also an example. This work offers insights into the UK LEB sector's financial condition
7 without delving into the specific reasons; interviewing LEBs managers and examining and comparing financing
8 information could help understand such reasons.
9

10 **6. Conclusion**

11 This paper provides a financial characterisation of UK LEBs based on two approaches: top-down through
12 descriptive statistics, and bottom-up through cluster analysis and canonical discriminant analysis. The main
13 difference between these approaches lies in the data handling. The first approach utilised financial ratios,
14 calculated annually, for the aggregated figures, considering two categorisations for analysis, namely ownership
15 and localism and smartness estimates. The second approach used financial ratios calculated for one year only. The
16 rationale for using these two data handling approaches is as follows. Firstly, there is limited existing evidence
17 about the financial condition of the sector. Secondly, companies are heterogeneous, data are limited, and use of
18 two approaches enables more robust analysis, while reducing potential bias.
19
20

21 Highly-local energy businesses make a small contribution to the sector finances, which shows that their operation
22 in the UK is currently limited. Regardless of the data analysis approach (top-down or bottom-up), these businesses
23 are highly reliant on debt relative to less locally-embedded comparators. The important role of debt for these
24 businesses emphasises the relevance of analysing the terms and conditions of financing, as debt (and how it is
25 fulfilled) may have an impact on operation and, more specifically, on available resources for innovation,
26 diversification of lines of business, and service quality. Low profitability also appears to be a common feature of
27 highly-local energy businesses. Conversely, energy businesses with less commitment to localities have a more
28 robust financial position, which is reflected across the ratios analysed. Their financial position suggests that these
29 businesses fit the existing market model more easily. Likewise, many of these businesses are part of bigger
30 corporations with a more transparent commitment to profit maximisation.
31

32 Interestingly, there are financial commonalities between different sub-groups of LEBs, which correlate with
33 indicators of localism; this should be explored further using a representative sample of LEBs, and more precise
34 assessments of localism using quantitative indicators. Digitalisation may strengthen local energy businesses' value
35 creation, though highly-local businesses may face more challenges when adopting digital technologies. In this
36 vein, commitments to digitalisation could involve significant investments, so a healthy financial position would
37 be desirable when financing and managing such commitments.
38

39 The future for numerous LEBs seems to be more certain; power or heat generation long-term agreements, as well
40 as continuing government price support schemes (e.g. Feed-in-Tariff and Renewable Heat Incentive) for LEBs
41 can certainly help reduce uncertainties. However, in the context of prevailing centralised energy markets
42 hampering local cross-vector integration, rapid technological advances, potential lack of appropriate financing
43 mechanisms or investors willing to devote money to smarter and more local energy businesses, and constraints
44 and uncertainties on grant funding, we think that the future development of the UK LEB sector is less certain.
45 Managing the uncertainties effectively may depend on several initiatives currently in operation, which are
46 mentioned below.
47

48 The UK Prospering from the Energy Revolution Challenge programme¹², which tests smart and local energy
49 systems demonstrators and designs, is expected to provide useful insights into pathways for affordable, low
50 carbon, and resilient ways of energy provision. Positive outcomes from this programme can help strengthen the
51 role of LEBs in the UK energy sector, as well as offer plausible opportunities for joint commitment from private,
52 public, and third sector organisations, potentially through long-term partnerships conceived to help secure
53 monetary and non-monetary local benefits.
54
55

56
57 ¹¹ Although it is not necessarily related to LEBs' installations location, the registered office location of LEBs is detailed in the
58 supplementary material for informative purposes.

59 ¹² See <https://www.ukri.org/our-work/our-main-funds/industrial-strategy-challenge-fund/clean-growth/prospering-from-the-energy-revolution-challenge/>
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1 The new UK Infrastructure Bank¹³ is expected to accelerate investment into major infrastructure projects,
2 including decarbonisation. Its role in the financial and real assets markets could be critical in increasing the level
3 of private investment in smarter, more local energy businesses. The above could be achieved, for example, through
4 diverse financing mechanisms (e.g. long-term loans, debentures, bonds, mezzanine debt, etc.) set out to provide
5 resources to LEBs, so as to allow them to generate and manage cash flows appropriately, avoiding financial
6 distress. Another mechanism that deserves to be explored is Securitisation, which allows pooling and offering
7 cash flows as standardised asset-backed financial instruments to investors. The bank, for instance, could
8 (indirectly) participate in structuring such asset-backed instruments, by utilising financial engineering, or
9 enhancing projects' cash flows via overcollateralization, mandatory reserves and insurance. This financial
10 mechanism should therefore be carefully designed, taking into account the actors involved and their roles and
11 responsibilities.

12 Numerous changes are occurring in the UK energy market, which are likely to shape the future of LEBs, by
13 influencing business models, market competition, mechanisms for access to the electricity grid, and the role of
14 local authorities. These changes include energy code reform; plans for a future system operator; digitalisation
15 strategy; and a smart systems and flexibility plan. All of the above could have a significant impact on the energy
16 market, reallocating roles and responsibilities for delivering strategic priorities through new regulations, clarifying
17 the status of longer-term storage and interconnectors, and disrupting the power of incumbent businesses. In the
18 context of a changing energy market, UK central and devolved national governments also need to make explicit
19 commitments to the role of local and regional governments in planning and enabling smart and local energy
20 systems. This would create further investor confidence in the sector.

21
22 In conclusion, energy markets are in flux, resulting in considerable uncertainty about the future of LEBs in the
23 UK. The changes discussed above could be managed in ways which strengthen the market participation of LEBs
24 and their contribution to meeting challenging net zero targets, through smarter locally integrated energy systems.

25
26 The evidence presented here enriches the ongoing discussion about prospects for local, smart energy systems.
27 This work can help interested parties to better understand financial dynamics and needs, with the aim of promoting
28 adequate policies, incentives, and investments (re-)allocations for continuous and sustainable sectoral growth. We
29 encourage further research on this emerging sector, particularly in regards to quantitative and qualitative
30 assessments of localism, business investability, financing terms and conditions, and geographical aspects of value
31 creation and benefits for localities.

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33
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35
36
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42 in accordance with the grant's open access conditions.
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60 ¹³ See <https://www.gov.uk/government/news/uk-infrastructure-bank-opens-for-business>

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Local energy businesses in the United Kingdom: clusters and localism determinants based on financial ratios

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Highlights

- An analysis of the United Kingdom's local energy business sector is presented
- The analysis relies on financial ratios and estimates for degrees of localism
- Highly-local businesses typically have low profitability and high reliance on debt
- Businesses with limited local commitment usually have a good financial condition
- Research on investability, financing, and locational value creation are needed

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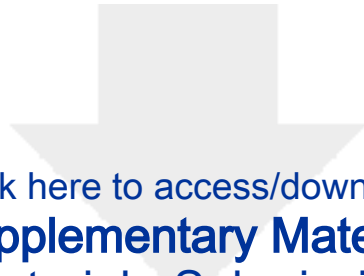
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Supplementary Material

Supplementary material - Submission ENERGY.docx



Declaration of interests

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper.

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