

A literature review of human factors and ergonomics within the pharmacy dispensing process

Natalie M. Weir

Rosemary Newham

Marion Bennie

University of Strathclyde

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3 **1. Introduction**

4 The discipline of Human Factors - also commonly referred to as Ergonomics - centres on the complexity
5 within work systems, and how the interaction between people and the working environment can
6 influence safety, performance and wellbeing.^{1,2} The term was first described by Jastrzebowski in 1857
7 as ‘the study of work’³ , and applications of Human Factors/Ergonomics (HFE) include physical
8 ergonomics (e.g. the physical activity involved within work systems); cognitive ergonomics (e.g. the
9 mental processes involved in work elements); and organisation ergonomics (e.g. the organisational
10 structures, policies and processes).³ Applying the discipline of HFE involves a whole systems
11 approach,^{4,5} which has been defined by the World Health Organisation (WHO) as ‘the study of all the
12 factors that make it easier to do the work in the right way’.⁶ It explores human involvement in
13 conjunction with the tools and technology used; tasks performed; the immediate workspace; the
14 wider physical environment; the organisational arrangements and contexts; and the social, political
15 and economic climate.⁷ Common objectives of applying a HFE approach are to increase the safety and
16 reliability of systems; improve the working environment; increase the ease of use and user acceptance
17 of technology; and reduce loss of time, fatigue and physical stress.³ Rail systems,⁵ the construction
18 industry,⁸ aviation,⁹ and technological innovations¹⁰ have each been extensively explored from a HFE
19 perspective.

20 Within healthcare, adopting a HFE approach is considered valuable due to the inherent complexity of
21 healthcare contexts; multiple stakeholders work within a myriad of dynamic settings including
22 hospitals, general practices, pharmacies and clinics.¹¹ Moreover, system failures within healthcare can
23 result in unintended consequences which compromises patient safety, and improved understanding
24 of healthcare systems allow strategies to be developed to detect, correct and mitigate problems¹² -
25 ultimately improving system resilience and ensuring patient safety.¹³ The earliest application of HFE
26 within healthcare have been described in the 1980s,¹⁴ and was later pioneered by James Reason in
27 1995 who emphasised designing safe healthcare systems, embracing a culture of understanding, and
28 the importance of exploring adverse events and their causation.¹⁵ Since then, the field of HFE has been
29 extensively applied to healthcare setting internationally, with HFE research conducted in the US, the
30 UK, Canada and China, for example.¹⁶ In 2010, a Human Factors Advisory Board was established to
31 identify how human factors could be embedded within the UK National Health Service (NHS), which
32 emphasised the exploration of ‘never events’ and recommended that NHS regions be supported to
33 understand HFE.¹⁷ Within the U.S. health service, HFE has been integral in the development and
34 application of medical technology, with both the Food and Drug Administration (FDA) and the U.S.

35 Department of Veterans Affairs considering HFE crucial in developing “human-centred” technology to
36 ensure its safe and effective use.^{18, 19}

37 The pharmacy setting is of potential interest within the field of HFE considering the high-risk nature
38 of the work activities and the risk of medical errors.²⁰ A medical error is defined by the WHO as a
39 preventable, unintended consequence of a medical intervention, which can range from patients
40 receiving the wrong medicinal treatment or surgical procedure, to a misdiagnosis.²¹ Variable system
41 performance within pharmacy settings can result in medical errors which can cause serious harm or
42 death,²² with key areas of risk for medical errors being the transcription of prescribed medication and
43 the preparation and selection of pharmaceutical products.²² As these areas of risk typically exist
44 throughout the pharmacy dispensing process, these sub-set of medical errors are referred to as
45 dispensing errors, with common examples including the supply of the incorrect drug, strength, dosage
46 form, quantity or instructions to patients.²³ Although the frequency of such dispensing errors varies
47 considerably internationally and is compounded by the application of varied calculation methods,
48 within the community pharmacy setting in the UK, the incidence of dispensing errors has been
49 reported as 0.04-3.32%.²³

50 Additional to the inherent risk of dispensing, the pharmacy setting is both complex and dynamic, which
51 poses challenges to patient safety. Internationally, the pharmacy setting is experiencing notable role
52 expansion. New services offered by pharmacy staff include the administration of vaccines,²⁴ smoking
53 cessation support,²⁵ and medication reviews,^{26, 27} and pharmacists have adopted prescribing
54 responsibilities in both acute and secondary care settings.^{28, 29} As a result, there have been
55 considerable workforce changes to improve the efficiency and workflow of pharmacy work systems,
56 such as the introduction of pharmacy technicians performing accuracy checks on dispensed
57 medication, and the implementation of novel technologies such as automated dispensing and
58 electronic prescribing (ePrescribing).^{30, 31}

59 Considering the high risk, complex and dynamic nature of the pharmacy dispensing process, applying
60 a HFE approach to explore this setting and its transformational change may support the development
61 of safe and efficient work processes. However, an understanding of HFE and safety within pharmacy
62 is limited,^{11, 32} and there is a dearth of knowledge on how HFE approaches and principles have been
63 applied to the pharmacy dispensing setting. Considering the current evolution of the pharmacy
64 profession, it is timely to review the present state of HFE research within this setting. Therefore, the
65 aim of this paper is to identify and review studies which have explored the pharmacy dispensing
66 process from a HFE perspective, with the following objectives:

- 67 1. Report study characteristics and the methodological approaches adopted

- 68 2. Identify and categorise the focus of the studies
- 69 3. Synthesise the results of the studies and the recommendations posed for future research

70 **2. Method**

71 **Inclusion criteria of studies**

72 Eligible studies were those which explored the pharmacy dispensing process from a HFE perspective.
73 The dispensing process was considered to involve the following tasks: receiving the prescription;
74 interpreting the prescription; selecting and labelling the prescribed item; final check of the dispensed
75 item; recording action taken; and issuing the prescribed medication with instructions and advice.³³
76 Studies were included if they applied a methodology or philosophy derived from HFE (e.g. if they
77 conducted an analysis of the systems existing within the dispensing process), even if it was not
78 explicitly stated that the study applied a “human factors”, “ergonomics” or “socio-technical” approach
79 within the manuscript. Studies from any country were eligible for inclusion. Qualitative, quantitative
80 and mixed-method studies were included from peer-reviewed journals, conference proceedings and
81 poster presentations. Books, editorials, lecture commentaries and other sources reporting non-
82 original research were excluded. Studies were excluded if they were conducted outwith the pharmacy
83 dispensary setting (e.g. on medical wards), focused on a pharmacy service which did not involve the
84 dispensing process (e.g. over-the-counter sale of medicines), or centred on pharmaceutical
85 compounding (i.e. the combining, mixing, or altering of pharmaceutical ingredients). Studies
86 conducting quantitative prospective risk assessment of the dispensing process were excluded as this
87 has been reviewed recently by Stojkovic et al in 2017,²² although the findings of the current review
88 will be discussed in context with that review.

89 **Search strategy**

90 The databases Medline, EMBASE and PsycINFO were searched on the 27th of November 2018 from
91 their inception. Supplementary File 1 shows the full Medline search strategy. The search was limited
92 to the English language and covered all studies available up until the search date. After the databases
93 were searched, a supplementary snowball search involved screening the reference lists of identified
94 studies and other publications by the studies’ authors. For studies which were not accessible, the
95 authors were contacted via email to obtain full texts.

96 **Study selection**

97 Study titles and abstracts were screened by the primary reviewer NW, with studies of potential
98 relevance progressing onto full text screening. Where there was dubiety over a study’s eligibility for
99 inclusion, RN was consulted and through discussion a decision made on whether to include the study.

100 **Data extraction and synthesis**

101 All data extraction was conducted by NW and peer reviewed by RN. Data extracted were: study
102 authors, publication date, journal, country, setting (i.e. community or hospital pharmacy),
103 aim/objective(s), methods applied, theory/model/framework applied or developed, key findings,
104 recommendations posed for future research, and conclusions. Descriptive statistics were used to
105 report study characteristics and methodological approaches. An inductive content analysis of the
106 aim/objective(s) of each study was conducted by NW, whereby the aim of each study was read and
107 through an iterative process commonalities between the aims were identified. This process identified
108 three distinct study foci. NW and RN independently applied this categorisation to the included studies,
109 with any difference in categorisation resolved by NW and RN through discussion. Key findings of the
110 studies and recommendations posed for future research were extracted and narrated using a
111 descriptive narrative synthesis method to facilitate the integration of results derived from a variety of
112 methodologies.³⁴⁻³⁶

113 **3. Results**

114 **Characteristics of studies**

115 The titles and abstracts of 1127 articles were screened, with 195 progressing onto full text screening
116 (Fig. 1). Of these, 32 studies were eligible for inclusion.³⁷⁻⁶⁸

117 **[Fig. 1. Flow Chart of included studies to be displayed here]**

118 Data extracted from each study is summarised in Supplementary File 2. Twenty-seven studies were
119 conducted within the community pharmacy setting,^{38, 39, 41-45, 47, 49-67} with five conducted within hospital
120 pharmacy settings.^{37, 40, 46, 48, 68} The most common county of origin for the studies was the US (n=16,
121 48.5%), 10 studies (30.3%) originated in the UK, with the remainder originating in Australia (n=1,
122 3.0%), Ghana (n=1, 3.0%), Greece (n=1, 3.0%), Norway (n=1, 3.0%) and Saudi Arabia (n=1, 3.0%). One
123 study did not disclose its geographical location.⁵⁶ The majority of studies were published from 2010
124 onwards (n=23, 71.8%), and over time an increase in the number of publications centring on HFE
125 within the pharmacy dispensing setting was observed (Fig. 2). Although the focus of all studies were
126 within the wider domain of HFE, 15 studies (46.8%) did not explicitly refer to a “human factors”, “socio-
127 technical”, or “ergonomics” approach within the manuscript.^{37, 39, 40, 44, 46, 48-50, 54-56, 61, 65-67} The studies
128 were published in various types of journals or presented at different types of conferences including
129 those which were pharmacy focused (n=14, 43.8%),^{37, 38, 42, 44, 46, 50-53, 55, 60, 61, 66, 67} healthcare-focused
130 (n=8, 25.0%),^{41, 43, 49, 54, 57, 59, 62, 64} HFE-focused (n=5, 15.6%),^{40, 45, 56, 65, 68} and safety-focused (n=5,
131 15.6%).^{39, 47, 48, 59, 63}

132 **[Fig. 2. Trend plot of the year of publication of the 32 studies to be displayed here]**

133 **Data collection methods**

134 There were 17 different types of data collection methods applied by the studies, and the majority of
135 studies (n=23, 71.9%) applied multiple data collection approaches (Table 1). Twenty-two studies
136 (68.8%) used primary data collection methods (i.e. data collected by a researcher from first-hand
137 sources), with qualitative approaches being the most common. Three studies (13.6%) used secondary
138 data collection methods, whereby the data was already collected for other purposes, and seven
139 studies (21.9%) used both primary and secondary data collection methods.

140 **[Table 1. Data collection methods applied by the studies (n=32) to be displayed here]**

141 **Application of a model, framework or theory**

142 Ten of the included studies (31.3%) applied a model, framework or theory within the study design.^{38,}
143 ^{43, 45-47, 52, 55, 57, 58, 60} The Sociotechnical systems (STS) theory was applied in two studies conducted by
144 Odukoya and colleagues,^{57, 58} with the remaining models, frameworks or theories applied once. This
145 included a range of work systems models, including: the Systems Engineering Initiative for Patient
146 Safety (SEIPS) model,⁶⁰ the Human Factors Framework,³⁸ Safety-I and Safety-II theory,⁴⁷ Leavitt's
147 organizational model,⁵⁵ and Reason's accident causation model.⁴⁶ Three studies developed a new
148 model, framework or theory: the Community Health Integration through Pharmacy Process and
149 Ergonomics Redesign (CHIPPER) framework,⁴⁵ a Sociotechnical model which stratifies pharmacies as
150 "technically oriented", "socially oriented" or "improvising",⁴³ and a medication safety event
151 conceptual framework.⁵²

152 **Analytical approaches**

153 Qualitative analysis was the most commonly applied analytical approach (n=17, 53.1%).^{38, 41-43, 46, 47, 50-}
154 ^{52, 55, 57-60, 62, 65, 67} This was followed by systems representation analysis (n=15, 46.9%), such as the
155 development of a process map or task analysis^{37, 40, 45, 46, 49-51, 53, 55, 56, 63, 65-68;} statistical analysis (n=11,
156 34.4%)^{37, 39, 41, 44, 46, 49, 54, 61, 63, 64, 66;} and two studies (6.3%) conducted computer simulations.^{40, 53}
157 Supplementary File 3 provides full details of the analytical approaches. Table 2 presents the analytical
158 approaches adopted according to the studies' use of a framework, theory or model, and whether the
159 study explicitly referred to HFE within the manuscript. As represented in Table 2, studies which
160 referred explicitly to HFE within the manuscript were more likely to have adopted qualitative analytical
161 techniques. Studies which did not refer to HFE within the manuscript nor used or developed a
162 framework, theory or model were more likely to apply statistical analysis and/or system
163 representation analysis

164 **[Table 2. Analysis methods adopted by the studies to be displayed here]**

165 Four different analysis methods and 17 types of data collection approaches were adopted by the
166 studies (with the majority of studies applying more than one data collection approach). The Mixed
167 Method Appraisal Tool (MMAT) allows for assessment of both qualitative, quantitative and mixed
168 methods.⁶⁹ It was not appropriate in this instance as approximately half of studies (n=15) conducted
169 system representation analysis (e.g. hierarchical task analysis, process mapping), yet none of the
170 MMAT questions were applicable to this specific analytical approach. Therefore, formal quality
171 assessment of the studies was not conducted.

172 **Study foci**

173 The content analysis of the aim/objective(s) of each study identified three distinct study foci, as
174 presented in Table 3. Over half of the studies (n=18, 56.3%) explored aspects that contribute to errors
175 or safety; 11 (34.4%) explored the working processes of the pharmacy dispensary (e.g. tasks,
176 workflow); and three studies explored compliance with procedures (n=3, 9.4%).

177 **[Table 3. Overview of the Human Factors/Ergonomics (HFE) focus of included studies (n=32) to be**
178 **displayed here]**

179 **Key findings**

180 The key findings will be presented as per the three study foci identified (Table 3)

181 *Studies which explored aspects which contribute to errors or safety*

182 The aspects perceived to contribute to errors or safety within the dispensing process related to: (i) the
183 internal environment of the pharmacy setting, (ii) the usability and design of pharmacy technology,
184 (iii) the dispensing task itself, (iv) organisational factors, (v) external influences, and (vi) patient-related
185 contributors.

186 In relation to the internal environment of the pharmacy setting, perceived factors were interruptions
187 and distractions^{39, 42, 46, 48, 58, 60, 61}; time pressures and workload^{39, 42, 46, 54, 60, 61, 64}; the design of the
188 dispensary^{42, 46, 48, 62}; staffing levels and skillset of pharmacy staff.^{46, 54, 60}

189 The usability and design of tools and technology was commonly reported upon^{46, 54, 57-60, 64}: automated
190 dispensing technology and flawed computer software design were perceived to contribute to errors
191 or safety,^{46, 54, 64} and prescription tracker technology was reported to have a negative effect on
192 information flow.⁴⁵ Four studies specifically explored the use of ePrescribing technology within
193 community pharmacies.⁵⁷⁻⁶⁰ Safety concerns were identified in relation to the cognitive burden of staff
194 secondary to memorising ePrescription information and performing mental calculations⁵⁸;
195 problematic design of the ePrescribing technology impacted workflow and potential harm⁵⁷; textboxes
196 could not accommodate the entirety of drug directions⁵⁷; and there was inappropriate translation of

197 information between prescribers and pharmacy staff.⁵⁹ Harvey et al posed that the ability of pharmacy
198 staff to successfully adopt ePrescribing technology depends if they are “technology oriented”
199 pharmacies which rely on technology, or “socially oriented” pharmacies.⁴³

200 In relation to the task of dispensing itself, a myriad of contributing factors were perceived to influence
201 safety. Prescription factors influencing safety included illegible handwriting on prescriptions and
202 complex prescriptions,^{46, 48} and medications with similar names (i.e. look-alike and sound-alike
203 drugs)^{39, 41, 48, 61} and confusing names were considered to contribute to errors.⁶¹ ‘Human error’ of staff
204 during dispensing included misreading the prescription³⁹; automatically selecting a patient’s previous
205 drug or dose from their medication record³⁹; forgetting to read carefully⁵²; attention related issues⁵²;
206 and not checking the dose of a medicine prescribed.⁴⁶

207 Organisationally within the dispensing setting, communication, teamwork and information exchange
208 were reported as influential to safe and effective working,^{38, 41, 58, 60, 62} which themselves could be
209 considered emergent outcomes of the system. Cooper et al identified that a fifth of error reports
210 related to communication incidents, such as incomplete or delayed data transfer.⁴¹ Two studies
211 identified that communication with both patients and other healthcare professionals were influential
212 to safety.^{58, 62}

213 External influences posing risks to safety included lack of regulations and guidelines,^{38, 55} and
214 commercial pressures.^{38, 62} Conflict was identified between the necessity of pharmacies to be
215 profitable and the necessity for adequate resources (e.g. staffing) to maintain a safe working
216 environment.⁶² The commercial nature of the community pharmacy setting was identified to increase
217 local competition in one study, which resulted in the illegal supply of prescription medication.³⁸
218 Patient-level contributors to safety were the presence of multi-morbidities⁴¹ and complex or agitated
219 patients.⁴⁶

220 *Suggestions posed in relation to safety concerns*

221 Suggestions were proposed as potential solutions to safety concerns. Commonly, this related to
222 improving the design and usability of technology or software.^{46, 52, 57, 59} Conversely, a number of studies
223 recommended the adoption of technology to overcome safety concerns, including shared eHealth
224 records,³⁹ electronic prescribing technology,⁴¹ bar code scanning technology,⁴¹ prescription tracking
225 technology,⁴¹ and automated dispensing technology.⁴⁶ At pharmacy staff level, recommendations
226 included continuous education and training^{39, 60}; paying attention to staffing needs and
227 communication skills^{39, 60}; better support and guidance regarding decision making⁴¹; employing a
228 receptionist to answer the telephone⁴⁶; and improved workforce planning.⁴⁶ At a policy level, one

229 study suggested increasing the number of inspectors to ensure safe practices³⁹; another suggested a
230 national policy on patient safety and incident reporting⁴⁸; and the participants of one study advocated
231 a maximum safe dispensing load.⁶¹ Phipps et al suggested the necessity of pharmacy protocols to be
232 reviewed in terms of their relevancy,⁶² and Harvey et al suggested that core standards be set which
233 can be dynamically adapted to changing environments (termed 'standard dynamic environments').⁴²
234 Other recommendations centred on look-alike sound-alike medication (e.g. separating them),^{41, 46, 52,}
235 ⁶¹ improving the layout or design of the dispensing settings,^{42, 46, 61, 64} sharing or reporting incidents,^{46,}
236 ^{61, 64} and raising patient awareness of medication safety.^{39, 52}

237 *Studies which explored the working processes of the pharmacy*

238 Studies which explored the working process of the pharmacy can be subcategorised into those which:
239 (i) explored the integration of a new technology or service, (ii) explored pre-existing dispensing
240 processes, or (iii) focused on suggesting improvements to the dispensing process.

241 Two studies explored the implementation of technology or a new service.^{66, 67} Successful integration
242 of a patient education service within the dispensary workflow using process mapping was reported,⁶⁷
243 and changes in workflow sequences following implementation of robotic dispensing technology
244 increased efficiency and complexity.⁶⁶

245 In relation to the exploration of pre-existing dispensing process, five studies focused on this.^{50, 51, 56, 63,}
246 ⁶⁸ Two studies focused on multi-tasking and task-switching, where it was identified that a pharmacist's
247 work is highly mobile with high rates of task switching and multi-tasking, with interruptions and
248 distractions considered the cultural norm.^{50, 51} Naybour et al identified that different checking
249 strategies (e.g. double checks) influenced the reliability and efficiency of the dispensing process⁵⁶;
250 Werner et al revealed a disconnect between a hospital satellite pharmacy, nursing units, and the over-
251 night pharmacy⁶⁸; and Phipps et al linked dispensing functions (e.g. clinical and medicine check) to
252 high level pharmacy purposes (e.g. provision of medication and business viability).⁶³

253 Four studies explored the pharmacy dispensing process with the purpose of suggesting
254 improvements.^{37, 40, 49, 53} Two of these studies simulated the suggested changes within computer
255 programs.^{40, 53} Simulated process re-engineering and redistribution of medicine stock within a
256 pharmacy increased the average number of prescriptions completed and decreased "slack time",⁴⁰
257 and simulated changes to a pharmacy's design and work system improved the utilisation of staff time
258 yet increased patient waiting times.⁵³ Two studies did not simulate or implement suggestions posed
259 but instead reported that the suggestions were used to support change.^{37, 49} Aguilar et al suggested
260 layout changes prevent interruptions and "traffic" within the pharmacy and to facilitate medication

261 review and patient counselling, which were provided to management.³⁷ Kumar and Kwong suggested
262 changes to streamline the process of a pharmacy, which were reported to have initiated discussions.⁴⁹

263 *Studies which explored compliance to procedures*

264 Each of the three studies which explored compliance to procedures identified that workarounds were
265 a common occurrence.^{44, 47, 65} In relation to ePrescribing, Vassilakopoulou et al identified that the
266 technology was not always used as intended or by authorised personnel, which was mostly due to
267 organisational factors and the necessity of flexible working practices.⁶⁵ Jones et al identified that
268 pharmacy staff digress from procedures to maintain efficiency, which staff considered unlikely to
269 adversely affect safety.⁴⁷ Thus, Jones et al recommended that procedures and guidelines be made
270 flexible, or a set of key procedures be identified to focus on.⁴⁷ At the point of medication supply, Hoxsie
271 et al identified that the name and date of birth of patients were not always verified, and differences
272 in the compliance to procedures were observed between high risk and low risk pharmacies.⁴⁴
273 Consequently, suggestions made included reviewing procedures, training staff on procedures, and
274 having “secret shoppers” monitor compliance.⁴⁴

275 **Recommendations for future research posed by the studies**

276 Twenty-three studies posed recommendations for future research. The recommendations of five
277 studies centred on the necessity for further research, such as conducting larger scale studies.^{47, 54, 57,}
278 ^{59, 66} Six studies recommended further application of the methods adopted in the study.^{40, 46, 51, 56, 63, 67}
279 Three studies suggested further exploration of models developed within the study. This related to
280 Mandt et al’s model of “fast dispensing” and “active dispensing”⁵⁵; Jahn and Caldwell’s CHIPPER
281 framework⁴⁵; and Harvey et al’s sociotechnical model, which stratifies pharmacies into those which
282 are “technically oriented”, “socially oriented” or “improvising”.⁴³ Other recommendations were
283 context-specific with little identifiable commonality between them. These recommendations related
284 either to exploring potential solutions to safety concerns identified by the studies (such as proposed
285 technological interventions),^{41, 54} or recommendations for further exploratory research.^{38, 39, 52, 53, 55, 58-}
286 ^{60, 62, 64}

287 **4. Discussion**

288 This literature review identified a heterogeneous mix of studies adopting a HFE approach to explore
289 the pharmacy dispensing process. Three distinct study foci were identified: aspects contributing to
290 errors and safety within the dispensing process; the working processes of the dispensary; and
291 compliance to dispensing procedures. Overall, four key findings emanated from this literature review.
292 Firstly, factors influencing safety within the dispensing process range from the internal environment
293 of the dispensary setting to external factors. Secondly, the dispensing process is complex in nature

294 and can be depicted using a variety of system mapping approaches. Thirdly, deviations from
295 procedures may be commonplace in pharmacy practice. And lastly, a plethora of methods, models,
296 frameworks and theories exist through which HFE studies can be conducted.

297 The results demonstrate the variety of aspects influencing safety within the dispensing setting, ranging
298 from the internal dispensing environment to external influences. The areas influencing safety
299 identified are consistent with HFE theory, which poses that sociotechnical work systems function
300 through the interaction of people, tasks, tools, technology, organisational context, and the
301 internal/external environment.⁷⁰ Alongside the multiple sources of risk identified within this review,
302 it has been previously acknowledged that resultant dispensing errors can vary in nature²³, and occur
303 at various points throughout the dispensing process (e.g. transcription, validation, label production,
304 preparation, selection, and delivery) as identified in the review by Stojkovic et al (2017).²² Considering
305 this, it can be concluded that within the dispensing process there are multiple sources of risk, multiple
306 types of errors, and various stages where errors can occur. This demonstrates the inherent complexity
307 of safety within the dispensing process and corroborates that HFE is a promising platform through
308 which the dispensing setting can be explored.

309 However, the state of current HFE research within the pharmacy setting is limited in two ways. Firstly,
310 this review identified limited evidence that adopting HFE approaches within the pharmacy dispensing
311 settings translates into improvements in safety and/or efficiency. Many studies made suggestions of
312 changes which could improve safety or efficiency, yet none of these recommendations were reported
313 to have been implemented, and only two studies simulated recommended changes within computer
314 programs.^{40, 53} This is consistent with the findings of Carayon et al on HFE research within patient
315 safety.¹³ This review reported that few studies provided empirical evidence that HFE approaches
316 improve patient safety, and when they do it is often limited to small-scale settings. Therefore, future
317 HFE studies should provide evidence of the impact of a HFE approach on safety and/or efficiency to
318 support the institutionalisation of HFE-based research within pharmacy practice. Secondly, few
319 studies explored the pharmacy dispensing setting following a change in practice, such as the
320 implementation of a new technology or service. This is despite previous suggestions that within the
321 patient safety arena, HFE is well suited to explore the working environment following such changes in
322 practice.¹³ Considering the advancement of the pharmacy profession and the necessity of appropriate
323 work conditions to continue during organisational change to ensure staff engagement,⁷¹ future HFE
324 studies within the pharmacy setting should explore changes in practice both prospectively and
325 retrospectively to ensure the maintenance of safe working conditions.

326 The findings also highlight known misconceptions surrounding healthcare technology. Some studies
327 suggested technological innovations as solutions to overcome safety. However, it was conversely
328 reported by other studies that flawed technological design negatively contributed to safety, and there
329 is limited evidence that technological solutions within the dispensing process reduces risk.²² This
330 suggests a mismatch between the perceptions of the influence of technology on safety in pharmacy,
331 and the reality of its operation in routine practice in relation to errors. The belief that healthcare
332 technology is easy to use and risk free is a known fallacy,⁷² and within the UK's National Health Service
333 a poor fit between healthcare work systems and the design of technology is acknowledged.⁷³ Aside
334 from the usability of technology, additional requirements for successful implementation of healthcare
335 technology include staff support for change and adequate resources.⁷⁴ Based on the contradictory
336 findings and a general paucity of research, further studies are needed to decipher how technology can
337 be successfully implemented within the pharmacy dispensing setting in a way which does not
338 negatively impact safety.

339 Workarounds were reportedly commonplace, indicating a potential misalignment between 'work as
340 imagined' as stipulated within pharmacy procedures and the reality of 'work as done' within everyday
341 practice.⁷⁵ Within the wider domain of HFE research, workarounds are well acknowledged and are not
342 necessarily perceived negatively,⁷⁶ usually occurring in response to changing work environments
343 where the rate of change is such that adaptation must occur.⁷⁷ Conversely, pharmacy staff have felt
344 unsupported by employers in instances where they deviated from procedures, and have reported a
345 tension between complying with pharmacy procedures and exercising their professional autonomy.⁷⁸
346 This dichotomy was also evident in the current review; whilst one study appeared to champion the
347 enforcement of procedures (e.g. through the use of secret shoppers),⁴⁴ others advocated flexible
348 procedures or 'standard dynamic environments' to allow for adaptation to occur appropriately.^{42, 47, 65}
349 This is supported by Hollnagel et al who argue that within complex environments it is the flexibility of
350 staff - and not compliance to procedures - which positively contributes to system performance.⁷⁵
351 Considering these contrasting views and that workarounds were explored by only a small number of
352 studies within this review, further exploration of workarounds and their impact within the dispensing
353 process would be a compelling area for future research.

354 **The methodology of studies**

355 Many studies did not explicitly refer to a "human factors", "socio-technical", or "ergonomics"
356 approach within the manuscript, despite each study's focus being within the wider domain of HFE. As
357 the majority of studies were published in pharmacy or healthcare focused journals, the avoidance of
358 this terminology may have been purposeful and instead language more amenable to the target
359 audience used. Some of the studies' use of the terminology 'human error' can be considered

360 problematic within the field of HFE as it suggests individual blame without considering the complex
361 socio-technical environment contributing to this. Overall, this may indicate that the application and
362 awareness of HFE research within pharmacy practice research is still within its infancy.

363 Only a minority of studies applied a framework, theory or model during the study design. When they
364 were applied, a total of nine different ones were utilised, with only the Sociotechnical systems (STS)
365 theory applied by more than one study.^{57, 58} Whilst this indicates an extensive array of models,
366 frameworks and theories which can be applied, the relative advantage of each is unknown and the
367 most appropriate to apply in certain situations is unclear. The lack of a unified approach limits the
368 comparison between studies and ultimately HFE understanding within the pharmacy dispensing
369 arena. Considering the increasing drive to apply HFE approaches and systems thinking within
370 healthcare,¹³ clear guidance on how to apply the different models, frameworks or theories may
371 support future HFE research and eventual development of sound theory.

372 The studies which adopted multiple data collection approaches can be commended.^{38, 40-43, 45, 46, 48, 50,}
373 ^{51, 54, 56-60, 63, 65-68} This considered a key feature of high-quality HFE research, as multiple data sources
374 can facilitate the assessment of numerous facets of healthcare work systems, which ultimately leads
375 to a better understanding of the system.⁷⁹ It is also promising that qualitative methods were most
376 commonly applied by the studies ^{38, 41-43, 46, 47, 50-52, 55, 57-60, 62, 65, 67} considering the viewpoint of Valdez
377 and colleagues (2017) that qualitative research is vital to advance HFE and systems thinking in
378 healthcare.⁸⁰ Interestingly, the studies which explicitly referred to HFE within the manuscript were
379 more likely to have applied qualitative analysis,^{38, 43, 47, 52, 57, 58, 60} which may indicate the researchers
380 had a sound knowledge of HFE and how to conduct such studies appropriately. Notably, the studies
381 which did not explicitly refer to a HFE approach or apply/develop a framework, model or theory were
382 more likely to have conducted quantitative analysis and/or system representation analysis.^{37, 39, 44, 49,}
383 ^{54, 61, 66} This may indicate that for these studies the researchers may not have been cognisant of the
384 whole system throughout the study design.

385 **Recommendations for future research**

386 There was a lack of commonality in the future research suggested by the included studies. However,
387 considering the uncertainty regarding the safety of technology within the dispensing setting, it may
388 be valuable for future research to focus on the implementation of technological advancements within
389 pharmacy practice. A timely example of such advancements is the European Union's (EU) Falsified
390 Medicines Directive to be implemented in 2019, which necessitates all EU pharmacies to adopt
391 barcode scanning technology to prevent the supply of falsified medicines to the public.⁸¹ Considering
392 the scale of this adoption and the risk new technology poses on safe and effective pharmacy practice,

393 exploring barcode scanning technology from a HFE perspective would be important in developing key
394 recommendations to ensure its usability in practice and successful integration within processes.

395 **Strengths and limitations**

396 To structure the reporting of the results, the study findings were presented as per the three study foci
397 identified. It should be acknowledged that each study focus may not exist in isolation and there may
398 be interchangeable boundaries. An alternative approach could have been to conduct a qualitative
399 synthesis of each study's results using a HFE framework which employs a whole systems perspective,
400 such as the Systems Engineering Initiative for Patient Safety (SEIPS) model.⁷⁰ However, this was
401 purposefully not conducted as a more objective presentation of study results was considered more
402 conducive to providing an overview of the state of HFE research conducted within the pharmacy
403 dispensing setting.

404 A strength of this review is its inclusivity: studies were included if they applied a methodology or
405 philosophy derived from HFE, even if it was not explicitly stated that an HFE approach was applied.
406 This broadened the scope of eligible studies and prevented the exclusion of relevant studies; however,
407 this selection process was subjective in nature and may have benefitted from a formalised checklist.
408 All study types from any country were eligible for inclusion in this review, no time limits were applied
409 to the search strategy, and studies from seven different countries were subsequently identified from
410 a time period of 1995-2018. Additionally, studies conducted in both community pharmacy and
411 hospital pharmacy dispensing settings were included. However, it should be noted that only five
412 studies identified were conducted within hospital dispensary settings. Stojkovic et al (2017) only
413 identified one study within the hospital dispensary setting,²² which alongside the findings of this
414 review may indicate that this is an under-researched context. Therefore it is not currently possible to
415 identify if there are unique differences between the community and hospital pharmacy dispensing
416 setting. As identified within this review, the scope of research within the field of HFE is wide reaching
417 and a heterogeneous mix of studies was identified. Considering the wide scope of the HFE discipline,
418 it is possible that the search terms applied may not have identified all relevant studies. To circumvent
419 this, a supplementary snowball search was conducted which involved screening the reference lists of
420 identified studies and other publications by the authors. Due to the heterogeneity of the methods
421 used in each study, formal quality assessment was not conducted as a quality assessment tool
422 appropriate for each data collection method and analytical approach was not identified. The use of
423 multiple quality assessment tools was unlikely to yield meaningful results.

424 **Conclusion**

425 This review of the international literature identified that HFE studies within pharmacy dispensing
426 settings have thus far focused on factors contributing to errors and safety, the working processes, and
427 compliance to dispensing procedures. The complexity of the dispensing process has been clearly
428 articulated which indicates the appropriateness of considering the adoption of a HFE approach when
429 exploring this context to ensure researchers are cognisant of the whole system. Future HFE studies
430 should focus on providing evidence of the impact adopting a HFE approach has on safety and/or
431 efficiency, which in general would support its application in healthcare. Exploring changes in pharmacy
432 practice using an HFE approach may ensure the continuation of safe working conditions, which may
433 be of considerable value when implementing healthcare technology. Guidance on how the various
434 HFE models, frameworks or theories can be helpfully applied would support such research and
435 facilitate eventual development of theory.

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